
CAPITAL BUDGET MONITORING REPORT – 31 MARCH 2022

1.0 EXECUTIVE SUMMARY

1.1 This report provides an update on the position of the capital budget as at 31 March 2022. The report provides information on the financial position in respect of the capital plan and also the performance in terms of delivery of capital plan projects.

1.2 Financial Position:

- **Outturn for 2021-22** – actual net expenditure for the full financial year is £24,831k compared to an annual budget of £31,012k giving rise to an underspend for the year of £6,181k (19.9%).
- **Total Capital Plan** – forecast total net project costs on the total capital plan are £194,796k compared to a total budget for all projects of £194,701k giving rise to a forecast overspend for the overall capital plan of £95k (0.05%).

1.3 Project Delivery:

- **Asset Sustainability** – Out of 112 projects there are 63 projects (56%) on track, 49 projects (44%) off track but recoverable and 0 projects off track (0%).
- **Service Development** - Out of 42 projects there are 23 projects (55%) on track, 19 projects (45%) off track but recoverable and 0 projects (0%) off track.
- **Strategic Change** – Out of 26 projects there are 8 projects (31%) on track, 18 projects (69%) off track but recoverable and 0 projects (0%) off track.

1.4 The Capital Programme is funded by various income streams as detailed in Appendix 4. Additional funding allocated since the last report relates to Cycling, Walking, Safer Routes, Town Centre Fund and Campbeltown Flood Scheme.

1.5 Due to the Covid-19 outbreak there has been a reduction in anticipated capital receipts in 2021-22 however this appears to be a delay rather than a permanent reduction and over the life of the entire capital programme there is no overall impact. The position will continue to be monitored on an ongoing basis.

CAPITAL BUDGET MONITORING REPORT – 31 MARCH 2022

2.0 INTRODUCTION

2.1 This report provides an update on the position of the capital budget as at 31 March 2022. The report provides information on the financial position in respect of the capital plan and also the performance in terms of delivery of capital plan projects.

2.2 Following the decision at Policy and Resources Committee on 9 December 2021, the Rothesay Pavilion project is on pause whilst potential funding options are being considered. The financial information included within this report therefore now excludes amounts relating to Rothesay Pavilion however for your information actual expenditure during the year was £718k.

2.3 A £1m cost pressure was identified during the year in relation to repairs to the A884 Ardbeg Sea Wall, where severe storm damage resulted in failure of the sea wall on Bute. Emergency works were carried out and a permanent solution is currently being developed. Additional funding of £1m was allocated for this purpose at the Council meeting on 24 February 2022 however there remains a risk that costs will exceed this. It was agreed at Environment, Development and Infrastructure Committee on 2 June 2022 that the Chair would approach the Scottish Government with a view to securing additional resources to support the scheme.

2.4 Project Managers were asked to identify specific Covid-19 impacts on the capital programme. At the budget meeting on 25 February 2021, the Council agreed to provide £2.5m of funding and following agreement at the Policy and Resources Committee on 14 October 2021, this, plus a further £0.146m, was added to the capital programme.

Furthermore, at the budget meeting on 24 February 2022, an additional £3.9m was set aside for future capital contract increases. This includes up to £1.2m for Campbeltown Flood Scheme, the final costs of which are estimated to be £15.215m. The Scottish Government will fund 80% of scheme costs with the Council expected to contribute an estimated £3.043m.

It should be noted that there are likely to be other significant financial impacts, as follows:

- Rothesay Pavilion – project currently paused due to increased costs as a result of the main contractor being placed into administration in March 2020.
- Harbour Investment Programme – likely to be contractual cost increases in future years (expected to be funded from additional borrowing, the cost of which could be met from increased fees and charges).
- Helensburgh Waterfront Development – commercial negotiations are ongoing with the main contractor to determine financial impact.
- Universal Free School Meals – delayed roll out to P6 and P7 and uncertain capital funding levels available from Scottish Government. No mention of the roll out is included within the Resource Spending Review.
- Other general construction inflationary increases.

3.0 RECOMMENDATIONS

- 3.1 Note the contents of this report and the financial summaries as detailed at Appendix 6.
- 3.2 Approve the proposed virements at Appendix 3 and the roll forward of any over or underspends in relation to expenditure and income as part of the year end process.

4.0 OUTTURN FINANCIAL POSITION 2021-22

4.1 Overall Position

Actual net expenditure for the full financial year is £24,831k compared to an annual budget of £31,012k giving rise to an underspend for the year of £6,181k (19.9%).

4.2 Project/Department Position

The table below shows the forecast expenditure and budget for the year by project type and service.

Project Type:	Annual Budget £'000	Forecast Outturn £'000	Forecast Variance COVID- 19 Related £'000	Forecast Variance Non COVID- 19 Related £'000	Forecast Variance £'000
Asset Sustainability	19,679	16,855	463	2,361	2,824
Service Development	4,798	4,754	0	44	44
Strategic Change	6,535	3,222	0	3,313	3,313
Total	31,012	24,831	463	5,718	6,181
Service:					
ICT	1,238	1,132	0	106	106
Education	7,666	6,774	463	429	892
Live Argyll	406	272	0	134	134
Health & Social Care Partnership	268	20	0	248	248
Shared Offices	2,119	804	0	1,315	1,315
Roads & Infrastructure	13,066	10,084	0	2,982	2,982
Development & Economic Growth	732	504	0	228	228
CHORD	5,517	5,240	0	277	277
Total	31,012	24,831	463	5,718	6,181

Material variances are explained in Appendix 1 and there are a number of smaller variances contributing to the underspend.

5.0 TOTAL PROJECT COSTS

5.1 Overall Position

Forecast total net project costs on the total capital plan are £194,796k compared to a total budget for all projects of £194,701k giving rise to a forecast overspend for the overall capital plan of £95k (0.05%).

As described at section 2.4 above, the total project costs include £2,646k of Covid-19 related expenditure as agreed at Policy and Resources Committee on 14 October 2021. The total project costs also include £1,133k of the £3,900k agreed at Council on 24 February 2022 which has been allocated to Campbeltown Flood Scheme. The remainder has not yet been allocated to the capital plan.

5.2 Project/Department Position

The table below shows the forecast expenditure and budget for the total capital plan by project type and service.

Project Type:	Capital Plan Budget £'000	Forecast Project Costs £'000	Capital Plan Variance COVID-19 Related £'000	Capital Plan Variance Non COVID-19 Related £'000	Total Capital Plan Variance £'000
Asset Sustainability	69,038	69,049	0	(11)	(11)
Service Development	18,078	18,161	0	(83)	(83)
Strategic Change	107,585	107,586	0	(1)	(1)
Total	194,701	194,796	0	(95)	(95)
Service:					
ICT	5,764	5,764	0	0	0
Education	45,544	45,549	0	(5)	(5)
Live Argyll	3,600	3,629	0	(29)	(29)
Health & Social Care Partnership	4,242	4,244	0	(2)	(2)
Shared Offices	22,291	22,291	0	(0)	(0)
Roads & Infrastructure	64,949	64,962	0	(13)	(13)
Development & Economic Growth	4,473	4,518	0	(45)	(45)
CHORD	43,838	43,838	0	(0)	(0)
Total	194,701	194,796	0	(95)	(95)

Material variances are explained in Appendix 2 and there are a number of smaller variances leading to the forecast overspend.

6.0 TOTAL PROJECT PERFORMANCE

6.1 Overall Position

There are 180 projects within the Capital Plan, 94 are Complete or On Target, 86 are Off Target and Recoverable and 0 are Off Track.

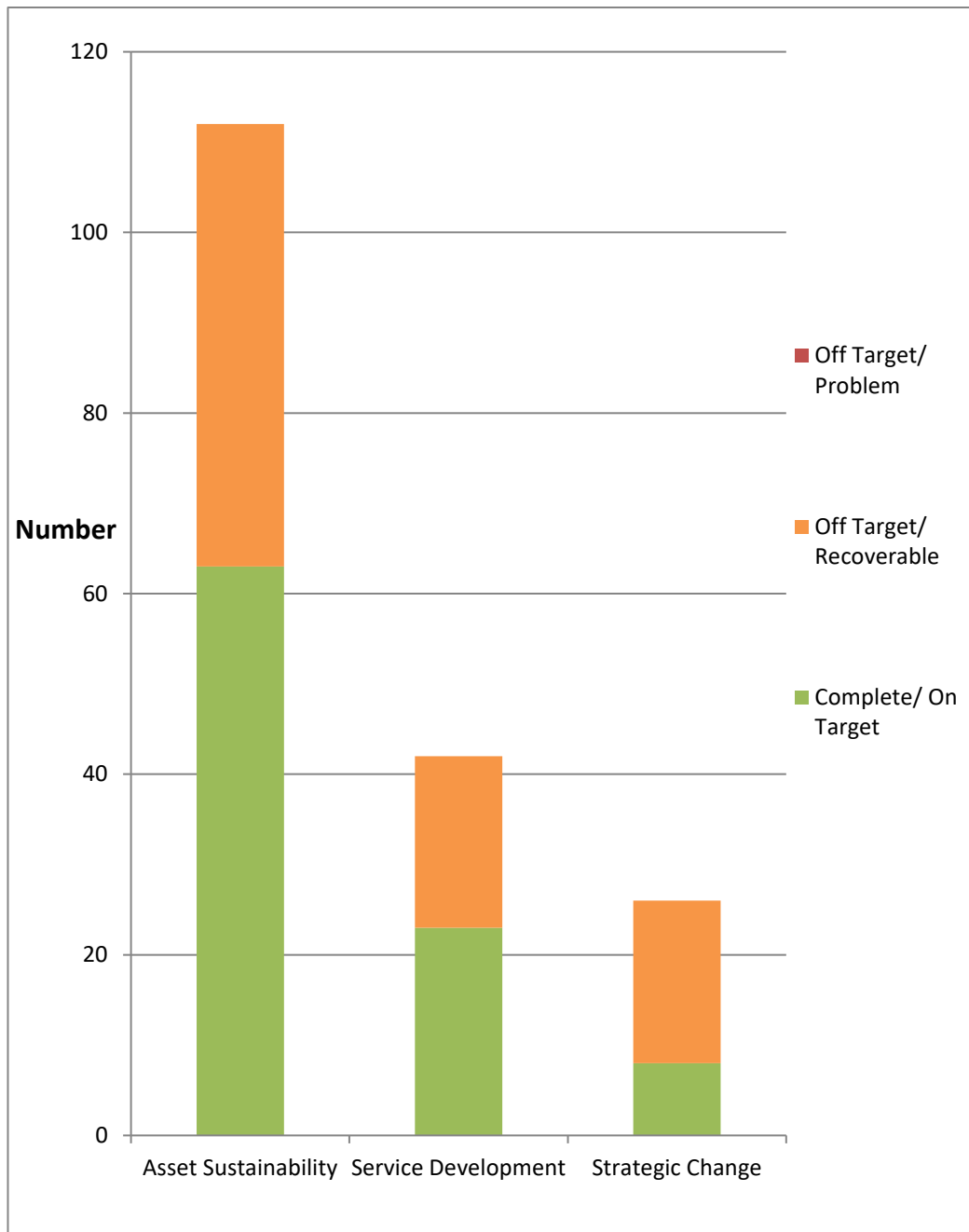
6.2 Project Position

The table below shows the Performance Status of the Projects in the Capital Plan.

Project Type:	Complete / On Target	Off Target/ Recoverable		Off Target/ Problem		Total
		COVID -19 Related	Non-COVID -19 Related	COVID -19 Related	Non-COVID -19 Related	
Asset Sustainability	63	1	48	0	0	112
Service Development	23	0	19	0	0	42
Strategic Change	8	0	18	0	0	26
Total	94	1	85	0	0	180
Service:						
ICT	4	0	3	0	0	7
Education	18	1	14	0	0	33
Live Argyll	19	0	9	0	0	28
Health & Social Care Partnership	15	0	2	0	0	17
Shared Offices	8	0	23	0	0	31
Roads & Infrastructure	20	0	23	0	0	43
Development & Economic Growth	9	0	7	0	0	16
CHORD	1	0	4	0	0	5
Total	94	1	85	0	0	180

6.3 Chart of Performance Status

The graph provides a view of the Performance Status of the Projects included in the Capital Plan:



7.0 OFF TRACK PROJECTS

7.1 There are no Off Track projects for this report.

8.0 STRATEGIC CHANGE PROJECTS

- 8.1 Appendix 5 gives detailed information in respect of the Strategic Change Projects within the Capital Plan, including details of the forecast cost of the project against the approved budget, the start and anticipated completion date of the project and an assessment of the risks of the project and if these are not green gives an explanation of the problem.

9.0 CHANGES TO THE CAPITAL PLAN

- 9.1 The table below shows previous changes to expenditure budgets within the Capital Plan at summary level, including slippages and accelerations offset by any budget adjustments. There are no proposed changes in terms of slippages or accelerations in the current month as any over or under spends are rolled forward into future years as part of the year end process. The total slippage in the capital programme throughout 2021-22 was £28.217m. As reported in Audit Scotland's Financial Overview 2020-21, capital expenditure across Scotland's councils reduced by more than 20% as a result of Covid-19, impacting both costs and delivery plans. This is something that has continued in 2021-22.

There are a number of proposed virements within Shared Offices, largely in relation to the Our Modern Workspace Project, the detail of which can be found at Appendix 3.

The updated capital plan incorporating the proposed virements and roll forward of over or under spends can be found in Appendix 7. Income budgets will also be aligned accordingly as part of this process.

Department	Prev. Agreed Changes 2021-22 £'000
Asset Sustainability	(1,037)
Service Development	(362)
Strategic Change	(11,772)
Total	(13,171)
Service:	
ICT	(39)
Education	(967)
Live Argyll	(134)
Health & Social Care Partnership	(494)
Shared Offices	(354)
Roads & Infrastructure	(11,298)
Development & Economic Growth	307
Major Projects	(192)
Total	(13,171)

10.0 FUNDING

- 10.1 The Capital Programme is funded by various income streams as detailed in Appendix 4. Additional funding allocated since the last report relates to Cycling, Walking, Safer Routes, Town Centre Fund and Campbelltown Flood Scheme.
- 10.2 Due to the Covid-19 outbreak there has been a reduction in anticipated capital receipts in 2021-22 however this appears to be a delay rather than a permanent reduction and over the life of the entire capital programme there is no overall impact. The position will continue to be monitored on an ongoing basis.

11.0 IMPLICATIONS

- 11.1 Policy – Monitors progress against the capital plan.
- 11.2 Financial – Monitors funding and commitments of the capital plan.
- 11.3 Legal – Available funding may not address all Statutory and Regulatory requirements in relation to Health and Safety.
- 11.4 HR – Available funding may have an impact on the sustainability of the Property Design Team and Infrastructure Design Team.
- 11.5 Fairer Scotland Duty – None.
- 12.5.1 Equalities – protected characteristics – None.
- 12.5.2 Socio-economic Duty – None.
- 12.5.3 Islands – None.
- 11.6 Climate Change – The Council is committed to addressing climate change via projects within the capital plan.
- 11.7 Risk – There are risks around increasing capital contract costs and the level and timing of capital receipts.
- 11.8 Customer Service – None.

Kirsty Flanagan
Executive Director/Section 95 Officer
6 June 2022

Policy Lead for Finance and Commercial Services – Councillor Gary Mulvaney

For further information contact: Anne Blue, Interim Head of Financial Services

APPENDICES

- **Appendix 1** – Financial Outturn variance explanations
- **Appendix 2** – Total Project finance variance explanations
- **Appendix 3** – Changes to Capital Plan and Financial Impact
- **Appendix 4** – Capital Funding
- **Appendix 5** - Cumulative spend, completion dates and risks relating to significant capital projects.
- **Appendix 6** - Financial Summary – Overall
 - Financial Summary – Executive Director Kirsty Flanagan
 - Financial Summary – Executive Director Douglas Hendry
- **Appendix 7** - Updated/Revised Capital Plan

APPENDIX 1 – Outturn Variance Explanations

Listed below are the projects where the current year variance is +/- £50k.

Project	Annual Budget £'000	Outturn £'000	(Over)/ Under Forecast Variance COVID-19 Related £'000	(Over)/ Under Forecast Variance Non COVID- 19 Related £'000	Total (Over)/ Under Forecast Variance £'000	Explanation
Secondary Schools	762	299	463	0	463	Works re-scheduled to summer 22-23; budget slipped to reflect disruptive influence of COVID and associated material and labour supply issues.
Dunclutha Children's Home	54	0	0	54	54	Continued issues with roads and infrastructure costs; retention monies still held to offset defects cost.
ICT Applications Project	848	766	0	82	82	Budget to be reprofiled.
Legionella Control Works	271	56	0	215	215	Developmental budget for 22-23 associated legionella costs.
Asbestos Property Works	57	0	0	57	57	Developmental budget for 22-23 associated asbestos costs.
Carbon Management Business Cases	60	0	0	60	60	Developmental budget for 22-23 associated Carbon Management costs and future business cases.
NPDO Schools Solar PV Panel Installations	100	0	0	100	100	Developmental budget for 22-23 and residual work associated with remedial Capital Works.
Non-NPDO Schools PV Panel Installations	88	0	0	88	88	Developmental budget for 22-23 and residual work associated with remedial Capital Works.
Roads Reconstruction	11,250	10,775	0	475	475	Balance of Covid funding to be carried forward.
Public Convenience Upgrades	82	0	0	82	82	No expenditure in 21-22, budget to be reprofiled.

Electric Vehicle Chargers	97	4	0	93	93	Procurement ongoing, agreed with Transport Scotland to carry forward funding.
Campbeltown Flood Scheme	525	294	0	231	231	Tender for works due to be awarded end of May 2022.
Harbour Investment Programme	3,676	1,192	0	2,484	2,484	Projects delayed for various reasons including Marine Scotland licencing delays, contractor and contractual issues.
Helensburgh Waterfront Development	11,065	10,827	0	238	238	External funding for additional works to take place in 22-23.
Clean Energy (NDEEF)	1,100	636	0	464	464	Works scheduled to complete in June 22-23 - budget to be reprofiled accordingly in line with timescales for second valuation due to contractor and retention payment.
Glengorm Capping	82	0	0	82	82	New application to Business Stream made and expenditure expected to take place in 22-23.
Nature Restoration Fund	108	0	0	108	108	Distribution of funding/projects still to be agreed.
Other Variances under £50k				805	805	Total value of non-material variances less than +/- £50k
Total			463	5,718	6,181	

APPENDIX 2 – Total Project Finance Variances

Listed below are the projects where the total project variance is +/- £50k.

Project	Capital Plan Budget £'000	Forecast Project Costs £'000	(Over)/ Under Forecast Variance COVID-19 Related £'000	(Over)/ Under Forecast Variance Non COVID-19 Related £'000	Total (Over)/ Under Forecast Variance £'000	Explanation
						No variances +/-£50k for this report.
Other Variances under £50k			0	(95)	(95)	Total value of non-material variances less than +/- £50k. Project Managers are working to reduce these small individual overspends by identifying underspends elsewhere within the capital plan.
Total			0	(95)	(95)	

SLIPPAGES AND ACCELERATIONS									
Project	2021-22 £'000	2022- 23 £'000	2023- 24 £'000	Future Years £'000	Total Capital Plan £'000	2021-22 COVID- 19 Slippage £'000	2021-22 Non COVID-19 Slippage £'000	Recommendation	Explanation
None for this report.									
Total Slippages & Accelerations	0	0	0	0	0	0	0		

There are no proposed changes in the current month regarding slippages or accelerations as any over or underspends are rolled forward into future years as part of the year end process. Income budgets will also be aligned accordingly as part of this process.

CAPITAL PROGRAMME FUNDING

Appendix 4

	Current Year (2021-22)					2022-23					2023-24				
	Approved Capital Funding	Carry Forwards from 20-21	Slippage / Acceleration	Additional Funding	Updated Capital Funding Available	Estimated Capital Funding	Carry Forwards from 20-21	Slippage / Acceleration	Additional Funding	Updated Capital Funding Available	Estimated Capital Funding	Carry Forwards from 20-21	Slippage / Acceleration	Additional Funding	Updated Capital Funding Available
General Capital Grant	9,596	0	0	0	9,596	9,569	0	0	0	9,569	9,569	0	0	0	9,569
Transfer to Revenue for Private Sector Housing Grant (PSHG)	-1,033	0	0	0	-1,033	-1,033	0	0	0	-1,033	-1,033	0	0	0	-1,033
Capital Receipts	806	0	0	0	806	1,387	0	0	0	1,387	1,095	0	0	0	1,095
Flooding Allocation	155	0	0	0	155	155	0	0	0	155	155	0	0	0	155
Ring Fenced Capital Grant	2,005	0	-77	175	2,103	4,656	0	77	2,645	7,378	0	0	5,728	5,728	
Restricted Funding	8,311	-21	-186	803	8,907	1,486	0	186	358	2,030	1,150	0	0	0	1,150
Funded by Reserves	14,163	2	-3,372	0	10,793	3,145	0	3,200	1,133	7,478	36	0	172	0	208
Additional Funding from Revenue	135	0	0	600	735	0	0	0	18	18	0	0	0	0	0
Insurance	1,681	0	0	0	1,681	0	0	0	0	0	0	0	0	0	0
Harbour Investment Programme	3,676	0	-2,484	0	1,192	31,180	0	2,484	0	33,664	16,900	0	0	0	16,900
Prudential Borrowing	648	0	1,090	0	1,738	15,528	0	312	3,244	19,084	5,006	0	-1,429	0	3,577
Loans Fund Review	5,393	0	-2,619	0	2,774	0	0	2,619	1,406	4,025	0	0	0	0	0
COVID Funding	4,171	0	-2,167	0	2,004	1,640	0	2,167	0	3,807	0	0	0	0	0
	49,707	-19	-9,815	1,578	41,451	67,713	0	11,045	8,804	87,562	32,878	0	-1,257	5,728	37,349

BREAKDOWN OF ADDITIONAL FUNDING

Additional Funding	2021-22	2022-23	2023-24	Source	Month Reported
Gibraltar Street Public Realm Improvements	250			Grant Funding	Jan-22
CO2 Monitoring in Schools	77			Scottish Government	Jan-22
Helensburgh Cycleways	95			Grant Funding	Jan-22
Kilmory Business Park	30	120		Grant Funding	Feb-22
Helensburgh Waterfront Development	331			Live Argyll	Feb-22
Hermitage Park	8			Third Party Contribution	Feb-22
Roads Reconstruction	50			Grant Funding	Feb-22
Play Park Refurbishment		79		Scottish Government	Feb-22
Coastal Change Adaptation		159		Scottish Government	Feb-22
Cycling Walking Safer Routes	98	173		Scottish Government	Mar-22
Victoria Halls	15			Live Argyll	Mar-22
Capital Funded from Revenue	600	18		Revenue Funding	Mar-22
Town Centre Fund	24			Scottish Government	Mar-22
Campbeltown Flood Scheme		5,716	5,728	Scottish Government	Mar-22
Campbeltown Flood Scheme		2,539		Reserves	Mar-22
Total	1,578	8,804	5,728		

Strategic Change Projects	Capital Expenditure				Dates		Risks	
	Prior Years Spend £'000	Current Year Forecast £'000	Total Project Forecast £'000	Total Project Budget £'000	Project Start Date	Original Estimated Completion Date	Project Risks Identified	Explanation
Dunoon Primary	7,170	19	10,869	10,869	18/12/2014	30/04/2020	Amber	Physically complete - negotiations with contractor delaying payment of final sums outstanding.
Kirn Primary School	9,878	114	10,119	10,119	24/04/2014	31/10/2017	Amber	Physically complete - negotiations with contractor delaying payment of final sums outstanding.
Replacement of Oban High	2,496	2	3,250	3,250	24/04/2014	31/01/2019	Amber	Physically complete - negotiations with contractor delaying payment of final sums outstanding.
CHORD Oban	7,129	4	7,905	7,905	27/10/2016	31/03/2022	Amber	Issues with contract close out impacting on timescales.
Street Lighting LED Replacement	2,700	16	3,900	3,900	01/08/2016	30/03/2022	Amber	Tender for final package of works still to be awarded - budget to be reprofiled.
Helensburgh Office Rationalisation	11,500	20	11,838	11,838	25/04/2013	31/03/2022	Amber	Project subject to legal dispute.
CHORD Dunoon	12,238	32	12,522	12,522	03/02/2012	09/03/2018	Amber	Main contract complete and retentions paid. Landscaping and remediation works ongoing but issues with water ingress may require works in 22-23.
Helensburgh Waterfront Development	1,387	10,827	22,557	22,557	01/04/2017	31/03/2024	Amber	Additional funding awarded resulting in increased budget. Budget to be reprofiled.
Kilmory Business Park Phase 2AA	0	9	150	150	01/02/2022	01/09/2023	Amber	Development Agreement still to be concluded.
Harbour Investment Programme	1,802	1,192	91,292	91,292	01/04/2017	31/03/2028	Amber	Works expected to commence towards the end of the year and awaiting information for vessel designs.
Carbon Management Business Cases	201	0	261	261	01/02/2014	31/03/2022	Amber	Budget to be reprofiled pending development of new projects.
Campbeltown Flood Scheme	181	294	1,232	1,232	01/08/2016	31/03/2023	Amber	Contracts not yet awarded for Kilcreggan or Ettrickdale projects.
Carbon Management - Group Heating Conversion Project	1,938	0	1,948	1,948	01/02/2016	31/03/2022	Amber	Complete.
Carbon Management - Non Education	14	0	50	50	01/04/2015	31/03/2022	Amber	Projects being determined.
NPDO Schools Solar PV Panel Installations	761	0	944	944	26/06/2014	31/03/2022	Amber	Budget to be reprofiled pending development of new projects.
Non NPDO Schools Solar PV Panel Installations	400	0	488	488	20/03/2014	31/03/2022	Amber	Budget to be reprofiled pending development of new projects.
Carbon Management Capital Property Works 2016/17	19	0	39	39	01/02/2016	31/03/2022	Amber	Budget to be reprofiled pending development of new projects.
Oil to Gas Heating Conversions	182	0	187	187	01/02/2012	31/03/2022	Amber	Budget to be reprofiled pending development of new projects.
TIF - Halfway House Roundabout	0	43	640	640	tbc	tbc	Green	Scope of project still to be determined - budget to be reprofiled.
TIF - Oban Airport Business Park	447	6	590	590	22/01/2015	31/03/2022	Green	
Campbeltown Schools Redevelopment	1,649	0	2,130	2,130	16/02/2012	30/11/2018	Green	Physically complete - negotiations with contractor delaying payment of financial sums outstanding.
CHORD - Helensburgh	6,483	2	6,557	6,557	29/09/2011	30/04/2015	Green	Main contract complete. Art project originally proposed for 21-22 now slipped into 22-23.
TIF - North Pier Extension	214	0	214	214	06/12/2017	06/12/2021	Green	Complete.
TIF - Lorn/Kirk Road	1,959	0	2,170	2,170	22/01/2015	31/03/2021	Green	Complete.
Carbon Management Fuel Conversions	107	0	107	107	01/02/2014	31/03/2019	Green	Complete.
Kilmory Biomass Carbon Management	956	0	956	956	20/09/2012	31/03/2019	Green	Complete.
Strategic Change Total	75,250	12,580	196,365	196,365				

Project Risk Classifications:

Green - Risks can be managed and are viewed as stable or reducing.

Amber - Risks are increasing but are still manageable.

Red - Risks are increasing or have increased to such an extent they may affect delivery of the project.

ARGYLL AND BUTE COUNCIL - CAPITAL PLAN MONITORING REPORT - OVERALL COUNCIL						Appendix 6
FINANCIAL SUMMARY - NET EXPENDITURE						31 March 2022
	Full Year This Financial Year			Total Project Costs		
	Budget £000s	Forecast £000s	(Over)/Under Variance £000s	Budget £000s	Forecast £000s	(Over)/Under Variance £000s
EXPENDITURE						
Asset Sustainability Projects						
Executive Director Douglas Hendry	6,773	4,553	2,220	24,757	24,775	(18)
Executive Director Kirsty Flanagan	14,707	14,013	694	46,857	46,857	0
Asset Sustainability Total	21,480	18,566	2,914	71,614	71,632	(18)
Service Development Projects						
Executive Director Douglas Hendry	3,454	3,397	57	15,144	15,169	(25)
Executive Director Kirsty Flanagan	7,264	7,004	260	31,616	31,675	(59)
Service Development Total	10,718	10,401	317	46,760	46,844	(84)
Strategic Change Projects						
Campbeltown Schools Redevelopment	0	0	0	2,130	2,130	0
Dunoon Primary	3	19	(16)	10,869	10,869	0
Replacement of Oban High	2	2	0	3,250	3,250	0
Kilmory Primary School	110	114	(4)	10,119	10,119	0
Carbon Management - Non Education	21	0	21	50	50	0
Carbon Management Business Cases	60	0	60	261	261	0
NPDO Schools Solar PV Panel Installations	100	0	100	944	944	0
Non NPDO Schools Solar PV Panel Installations	88	0	88	488	488	0
Carbon Management Fuel Conversions	0	0	0	107	107	0
Carbon Management Capital Property Works 2016/17	20	0	20	39	39	0
Carbon Management - Group Heating Conversion Project	10	0	10	1,948	1,948	0
Kilmory Biomass Carbon Management	0	0	0	956	956	0
Oil to Gas Heating Conversions	5	0	5	187	187	0
Campbeltown Office Rationalisation	1	0	1	596	596	0
Helensburgh Office Rationalisation	30	20	10	11,838	11,838	(0)
Rothesay Office Rationalisation	10	0	10	10	10	0
Campbeltown Flood Scheme	525	294	231	15,215	15,215	0
Street Lighting LED Replacement	34	16	18	3,900	3,900	0
Harbour Investment Programme	3,676	1,192	2,484	91,292	91,292	0
TIF - Lorn/Kirk Road	1	0	1	2,170	2,170	0
TIF - North Pier Extension	0	0	0	214	214	0
TIF - Oban Airport Business Park	7	6	1	590	590	0
TIF - Halfway House Roundabout	40	43	(3)	640	640	0
CHORD - Helensburgh	2	2	0	6,557	6,557	0
CHORD Dunoon	41	32	9	12,522	12,522	0
CHORD Oban	0	4	(4)	7,905	7,905	0
Helensburgh Waterfront Development	11,065	10,827	238	22,557	22,557	0
HWD - FFE (Funded by LA)	19	6	13	350	350	0
Kilmory Business Park Phase 2AA	30	9	21	150	150	0
Dunoon Pier OBC	0	0	0	2,844	2,844	0
Strategic Change Total	15,900	12,586	3,314	210,698	210,698	(0)
Total Expenditure	48,098	41,553	6,545	329,072	329,174	(102)
INCOME						
Asset Sustainability						
Executive Director Douglas Hendry	(55)	(62)	7	(55)	(62)	7
Executive Director Kirsty Flanagan	(1,746)	(1,649)	(97)	(2,521)	(2,521)	0
Asset Sustainability Total	(1,801)	(1,711)	(90)	(2,576)	(2,583)	7
Service Development Projects						
Executive Director Douglas Hendry	(173)	(173)	0	(7,475)	(7,475)	0
Executive Director Kirsty Flanagan	(5,747)	(5,474)	(273)	(21,207)	(21,208)	1
Service Development Total	(5,920)	(5,647)	(273)	(28,682)	(28,683)	1
Strategic Change Projects						
Helensburgh Office Rationalisation	0	0	0	(349)	(349)	0
Dunoon Primary	0	0	0	(137)	(137)	0
Campbeltown Flood	0	0	0	(270)	(270)	0
Harbour PB	(3,676)	(3,676)	0	(91,292)	(91,292)	0
01 TIF - Lorn/Kirk Road	(49)	(49)	0	(2,018)	(2,018)	0
H'burgh CHORD Public Realm Imprv	0	0	0	(570)	(570)	0
Helensburgh Waterfront Development	(5,290)	(5,290)	(0)	(6,493)	(6,493)	(0)
HWD - FFE (Funded by LA)	(350)	(350)	0	(350)	(350)	0
CHORD - Dunoon Waterfront	0	0	0	(10)	(10)	0
CHORD - Oban	0	0	0	(1,624)	(1,624)	0
Strategic Change Total	(9,365)	(9,365)	(0)	(103,113)	(103,113)	(0)
Total Income	(17,086)	(16,723)	(363)	(134,371)	(134,379)	8
Net Total	31,012	24,831	6,181	194,701	194,796	(95)

MONITORING REPORT		Appendix 6				
FINANCIAL SUMMARY NET EXPENDITURE - EXECUTIVE DIRECTOR KIRSTY FLANAGAN		31 March 2022				
	Full Year This Financial Year			Total Project Costs		
	Budget £000s	Year End Forecast £000s	(Over)/Under Variance £000s	Budget £000s	Forecast £000s	(Over)/Under Variance £000s
EXPENDITURE						
Asset Sustainability Projects						
Flood Prevention	216	136	80	1,220	1,220	0
Coastal Protection	0	0	0	200	200	0
Coastal Change Adaptation	0	0	0	159	159	0
Bute Sea Wall Repairs	250	250	0	1,000	1,000	0
Helensburgh Flood Mitigation	15	16	(1)	448	448	0
Bridge Strengthening	350	357	(7)	2,406	2,406	0
Local Bridge Maintenance Fund	2	3	(1)	5,450	5,450	0
Roads Reconstruction	11,250	10,775	475	26,111	26,111	0
Roads Reconstruction - Helensburgh CHORD	114	67	47	114	114	0
Roads Reconstruction - Oban CHORD	0	49	(49)	52	52	0
Helensburgh CHORD - Signage etc	0	0	0	10	10	0
Lighting	70	74	(4)	1,114	1,114	0
Environmental Projects	40	79	(39)	1,013	1,013	0
Play Park Refurbishment	0	0	0	155	155	0
Public Convenience Upgrades	82	0	82	82	82	0
Footway Improvements	600	641	(41)	910	910	0
Glengorm - Capping	82	0	82	82	82	0
Glengorm - Cell and Transfer Station (PB)	330	375	(45)	935	935	0
EV Quick Chargers	97	4	93	97	97	0
Tobermory Car Park	47	49	(2)	1,000	1,000	0
Active Travel	0	0	0	500	500	0
Bin Replacement Programme	0	0	0	100	100	0
Glen Loin Car Park - CFCR	160	160	0	160	160	0
Plant and Equipment - CFCR	64	64	0	64	64	0
Islay Jura Ferry Engine - CFCR	60	60	0	60	60	0
Roads Recon - A816 - CFCR	97	97	0	97	97	0
Server Sustainability	81	81	0	186	186	0
PC Replacement	522	598	(76)	560	560	0
Telecomms Network	178	168	10	178	178	0
Block Allocation - ICT	0	0	0	2,394	2,394	0
Asset Sustainability Total	14,707	14,013	694	46,857	46,857	0
Service Development Projects						
Preliminary design for Regional Transport projects	0	0	0	221	221	0
Campbeltown Old Quay	0	0	0	1,424	1,424	0
Fleet Management - Prudential Borrowing	1,171	1,213	(42)	4,861	4,861	0
Fleet Management	1,595	1,595	0	2,859	2,859	0
Lismore Ferry	463	461	2	655	655	0
Milpark Depot Demolition	0	0	0	126	126	0
Oban Depot Development Project	35	35	0	2,100	2,100	0
Lochgilphead Depot Rationalisation	0	10	(10)	19	29	(10)
Jackson's Quary Refurbishment	283	285	(2)	283	285	(2)
Witchburn Road Demolition	(1)	0	(1)	157	158	(1)
Safe Streets, Walking and Cycling (CWSS)	382	385	(3)	2,878	2,881	(3)
SPT - bus infrastructure	0	0	0	1,405	1,405	0
Cycleways - H&L (FSPT)	197	197	0	2,972	2,972	0
Helensburgh Public Realm - Arts Strategy Fund	1	2	(1)	53	53	0
Town Centre Funds	2,048	2,035	13	3,561	3,604	(43)
Dunoon Cycle Bothy	16	13	3	279	279	0
Dunoon STEM Hub	49	5	44	608	608	0
Ardishaig North Active Travel	0	0	0	600	600	0
Nature Restoration Fund	108	0	108	108	108	0
Gibraltar Street Public Realm Improvements	0	2	(2)	250	250	0
Hermitage Park	69	0	69	3,314	3,314	0
Applications Projects	848	766	82	2,883	2,883	0
Service Development Total	7,264	7,004	260	31,616	31,675	(59)
Strategic Change Projects						
Campbeltown Flood Scheme	525	294	231	15,215	15,215	0
Street Lighting LED Replacement	34	16	18	3,900	3,900	0
Harbour Investment Programme	3,676	1,192	2,484	91,292	91,292	0
TIF - Lorn/Kirk Road	1	0	1	2,170	2,170	0
TIF - North Pier Extension	0	0	0	214	214	0
TIF - Oban Airport Business Park	7	6	1	590	590	0
TIF - Halfway House Roundabout	40	43	(3)	640	640	0
Strategic Change Total	4,283	1,551	2,732	114,021	114,021	0
Total Expenditure	26,254	22,568	3,686	192,494	192,553	(59)
INCOME						
Asset Sustainability						
EV Quick Chargers	(97)	0	(97)	(97)	(97)	0
Roads Reconstruction	(1,299)	(1,299)	0	(1,299)	(1,299)	0
Environmental Projects	(20)	(20)	0	(20)	(20)	0
Glengorm Capping/New Cell - Prudential Borrowing	(330)	(330)	0	(330)	(330)	0
Tobermory Car Park	0	0	0	(775)	(775)	0
Asset Sustainability Total	(1,746)	(1,649)	(97)	(2,621)	(2,621)	0
Service Development Projects						
Applications Projects	(391)	(391)	0	(437)	(437)	0
Safe Streets, Walking and Cycling	(388)	(386)	(3)	(2,463)	(2,463)	0
SPT	0	0	0	(1,243)	(1,243)	0
Cycleways - H&L (FSPT)	(197)	(197)	0	(3,072)	(3,072)	0
Town Centre Funds	(499)	(499)	0	(1,972)	(1,972)	0
Dunoon STEM Hub	(507)	(508)	1	(607)	(608)	1
Dunoon Cycle Bothy	(70)	(70)	0	(279)	(279)	0
Gibraltar Street Public Realm Improvements	(250)	(250)	0	(250)	(250)	0
Hermitage Park	(226)	(226)	0	(3,245)	(3,245)	0
Fleet Management - PB	(1,171)	(1,171)	0	(4,861)	(4,861)	0
Fleet Management	(96)	(96)	0	(96)	(96)	0
Lochgilphead Depot Rationalisation	(1)	0	(1)	(1)	(1)	0
Milpark Depot Demolition Insurance	0	0	0	(53)	(53)	0
Oban Depot - Mill Park Insurance Claim	(1,681)	(1,681)	0	(1,681)	(1,681)	0
Oban Depot - Appin Depot Sale	(150)	0	(150)	(150)	(150)	0
Lismore Ferry	(120)	0	(120)	(620)	(620)	0
Witchburn Road Demolition	0	0	0	(157)	(157)	0
Service Development Total	(5,747)	(5,474)	(273)	(21,207)	(21,208)	1
Strategic Change Projects						
Campbeltown Flood	0	0	0	(270)	(270)	0
Harbour PB	(3,676)	(3,676)	0	(91,292)	(91,292)	0
01 TIF - Lorn/Kirk Road	(49)	(49)	0	(2,018)	(2,018)	0
Strategic Change Total	(3,725)	(3,725)	0	(93,580)	(93,580)	0
Total Income	(11,218)	(10,848)	(370)	(117,308)	(117,309)	1
Net Departmental Total	15,036	11,720	3,316	75,186	75,244	(58)

MONITORING REPORT						Appendix 6
FINANCIAL SUMMARY NET EXPENDITURE - EXECUTIVE DIRECTOR DOUGLAS HENDRY						31 March 2022
	Full Year This Financial Year			Total Project Costs		
	Budget £000s	Forecast £000s	Variance £000s	Budget £000s	Forecast £000s	Variance £000s
EXPENDITURE						
Asset Sustainability						
Education	4,311	3,422	889	14,176	14,176	0
Live Argyll	453	327	126	2,373	2,389	(16)
Health and Social Care Partnership	214	20	194	2,942	2,944	(2)
Shared Offices	1,795	784	1,011	5,266	5,266	0
Asset Sustainability Total	6,773	4,553	2,220	24,757	24,775	(18)
Service Development Projects						
Ardnishag Primary Pre 5 Unit	0	0	0	2	2	0
Bowmore Primary School - Pre 5 Unit	0	0	0	149	149	0
Clyde Cottage - 600 hour provision	25	2	23	579	579	0
Craignish Primary School - Pre 5 Extension	0	0	0	400	400	0
Iona Primary School - Pre 5 Unit	0	0	0	490	490	0
Islay High and Rosneath Primary School Pitches	14	26	(12)	707	719	(12)
Lochgoilhead Primary School - Pre 5 Unit	0	0	0	391	391	0
Park Primary Extension/Pre Fives Unit	0	0	0	341	341	0
Sandbank Gaelic Pre Five Unit	0	0	0	491	491	0
Bunessan Primary School - Gaelic Medium Improvements	0	0	0	120	120	0
Early Learning and Childcare	0	0	0	850	850	0
Early Learning and Childcare - 1140 Hours	3,200	3,182	18	7,751	7,751	0
CO2 Monitoring - Covid Mitigation in Schools	63	76	(13)	192	192	0
Early Learning and Childcare - 1140 Hours - CFCR	111	111	0	111	111	0
Bowmore Primary School - Gaelic Medium Grant	0	0	0	38	38	0
Riverside Leisure Centre Refurbishment	(13)	0	(13)	1,232	1,245	(13)
Dunclutha Childrens Home	54	0	54	1,300	1,300	0
Service Development Total	3,454	3,397	57	15,144	15,169	(25)
Strategic Change Projects						
Campbeltown Schools Redevelopment	0	0	0	2,130	2,130	0
Dunoon Primary	3	19	(16)	10,869	10,869	0
Replacement of Oban High	2	2	0	3,250	3,250	0
Kirm Primary School	110	114	(4)	10,119	10,119	0
Carbon Management - Non Education	21	0	21	50	50	0
Carbon Management Business Cases	60	0	60	261	261	0
NPDO Schools Solar PV Panel Installations	100	0	100	944	944	0
Non NPDO Schools Solar PV Panel Installations	88	0	88	488	488	0
Carbon Management Fuel Conversions	0	0	0	107	107	0
Carbon Management Capital Property Works 2016/17	20	0	20	39	39	0
Carbon Management - Group Heating Conversion Project	10	0	10	1,948	1,948	0
Kilmory Biomass Carbon Management	0	0	0	956	956	0
Oil to Gas Heating Conversions	5	0	5	187	187	0
Campbeltown Office Rationalisation	1	0	1	596	596	0
Helensburgh Office Rationalisation	30	20	10	11,838	11,838	(0)
Rothsay Office Rationalisation	10	0	10	10	10	0
CHORD Oban	0	4	(4)	7,905	7,905	0
CHORD - Helensburgh	2	2	0	6,557	6,557	0
CHORD Dunoon	41	32	9	12,522	12,522	0
Helensburgh Waterfront Deveopment	11,065	10,827	238	22,557	22,557	0
HWD - FFE (Funded by LA)	19	6	13	350	350	0
Kilmory Business Park Phase 2AA	30	9	21	150	150	0
Dunoon Pier OBC	0	0	0	2,844	2,844	0
Strategic Change Total	11,617	11,035	582	96,677	96,677	(0)
Total Expenditure	21,844	18,985	2,859	136,578	136,621	(43)
INCOME						
Asset Sustainability						
Education	0	(7)	7	0	(7)	7
Live Argyll	(55)	(55)	0	(55)	(55)	0
Asset Sustainability Total	(55)	(62)	7	(55)	(62)	7
Service Development Projects						
Sandbank Gaelic Pre Five Unit	0	0	0	(478)	(478)	0
Bunessan Primary School - Gaelic Medium Improvements	0	0	0	(30)	(30)	0
Early Learning and Childcare	(135)	(135)	0	(629)	(629)	0
Early Years 1140 Hours	0	0	0	(6,300)	(6,300)	0
Bowmore Primary School - Gaelic Medium Grant	(38)	(38)	0	(38)	(38)	0
Service Development Total	(173)	(173)	0	(7,475)	(7,475)	0
Strategic Change						
Helensburgh Office Rationalisation	0	0	0	(349)	(349)	0
Dunoon Primary School	0	0	0	(137)	(137)	0
H'burgh CHORD Public Realm Imprv	0	0	0	(570)	(570)	0
Helensburgh Waterfront Development	(5,290)	(5,290)	(0)	(6,493)	(6,493)	(0)
HWD - FFE (Funded by LA)	(350)	(350)	0	(350)	(350)	0
CHORD - Dunoon Waterfront	0	0	0	(10)	(10)	0
CHORD - Oban	0	0	0	(1,624)	(1,624)	0
Strategic Change Total	(5,640)	(5,640)	(0)	(9,533)	(9,533)	(0)
Total Income	(5,868)	(5,875)	7	(17,063)	(17,070)	7
Net Departmental Total	15,976	13,111	2,865	119,515	119,552	(37)

CAPITAL PLAN 2021-22
Overall Summary

APPENDIX 7

Service	Previous Years £000's	2021-22 £000s	2022-23 £000s	2023-24 £000s	2024-25 £000s	2025-26 £000s	Total £000s
Education	33,043	6,942	6,102	4,843	2,226	0	53,156
Shared Offices	16,667	804	4,097	644	428	0	22,640
ICT	1,360	1,523	1,564	983	771	0	6,201
RIS	16,027	18,344	64,279	29,542	36,037	2,422	166,651
DEG	12,747	2,642	4,073	180	0	0	19,642
HSCP	1,246	18	2,109	441	428	0	4,242
Live Argyll	1,274	298	1,224	431	428	0	3,655
CHORD	37,606	10,880	4,114	285	0	0	52,885
Overall Total	119,970	41,451	87,562	37,349	40,318	2,422	329,072

Education

Category	Service	Project	Previous				Future	Total
			Years £000's	2021-22 £000s	2022-23 £000s	2023-24 £000s	Years £000s	
Asset Sustainability	Education	Asbestos Control/Removal Works	0	0	7	0	0	7
		Block Allocation - Education	0	0	3,216	4,231	2,226	9,673
		Digital Inclusion 20-21	0	0	9	0	0	9
		Free School Meals	0	0	14	0	0	14
		Homeless Houses - Housing Quality Standard	0	0	1	0	0	1
		Internal Refurbishment Budget	0	0	7	0	0	7
		Lochgilphead Primary School Demolition - CFCR	0	20	0	0	0	20
		Pre-5's/Nurseries	0	0	1	0	0	1
		Pre-5s/Nurseries - CFCR	0	34	0	0	0	34
		Primary School - CFCR	0	17	0	0	0	17
		Primary Schools	0	2,891	530	23	0	3,444
		School Houses - Housing Quality Standard	0	159	26	0	0	185
		Secondary Schools	0	299	463	0	0	762
Asset Sustainability Total			0	3,422	4,274	4,254	2,226	14,176
Service Development	Education	Ardrihaig Primar School - Pre Five Extension	2	0	0	0	0	2
		Bowmore Primary School - Gaelic Medium Grant	0	0	38	0	0	38
		Bowmore Primary School - Pre Five Unit	149	0	0	0	0	149
		Bunessan Primary School - Gaelic Medium Improvements	120	0	0	0	0	120
		Clyde Cottage - 600 hours provision	554	2	23	0	0	579
		CO2 Monitoring - Covid Mitigation in Schools	0	76	116	0	0	192
		Craignish Primary School - Pre Five Extension (600 hours funding)	400	0	0	0	0	400
		Early Learning and Childcare	850	0	0	0	0	850
		Early Learning and Childcare - 1140 Hours	3,514	3,182	1,036	19	0	7,751
		Early Learning and Childcare - 1140 Hours - CFCR	0	111	0	0	0	111
		Iona Primary School - Pre Five Unit (600 hours funding)	490	0	0	0	0	490
		Islay High & Rosneath PS Pitches	693	14	0	0	0	707
		Lochgoilhead Primary School - Pre Five Unit (600 hours funding)	391	0	0	0	0	391
		Park Primary Extension and Pre Fives Unit	341	0	0	0	0	341
Sandbank Gaelic Pre Five Unit	491	0	0	0	0	491		
Service Development Total			7,995	3,385	1,213	19	0	12,612
Strategic Change	Education	Campbeltown Schools Redevelopment	2,054	0	76	0	0	2,130
		Dunoon Primary School	10,346	19	304	200	0	10,869
		Kirn Primary School	9,906	114	99	0	0	10,119
		Replacement of Oban High School	2,742	2	136	370	0	3,250
Strategic Change Total			25,048	135	615	570	0	26,368
Overall Total			33,043	6,942	6,102	4,843	2,226	53,156

Category	Service	Project	Previous				Future	
			Years £000's	2021-22 £000s	2022-23 £000s	2023-24 £000s	Years £000s	Total £000s
Asset Sustainability	Shared Offices	Argyll House, Dunoon	0	7	12	0	0	19
		Asbestos Capital Property Works	0	0	51	0	0	51
		Block Allocation	0	0	0	336	398	734
		Bowmore Area Office	0	0	76	0	0	76
		Burnett Building	0	1	110	0	0	111
		Capital Property Works	0	0	28	0	0	28
		Cleaner Energy	0	636	961	178	0	1,775
		Concerto Licence	0	45	0	0	0	45
		Fire Risk Assessment Works	0	0	14	0	0	14
		Hill Street Dunoon Rewire	0	0	33	0	0	33
		Kilmory Castle	0	13	1,368	43	0	1,424
		Legionella Control Works	0	56	215	0	0	271
		Manse Brae District Office	0	26	1	0	0	27
		Manse Brae Roads Office	0	0	2	0	0	2
Our Modern Workspace	0	0	549	87	30	666		
Asset Sustainability Total			0	784	3,420	644	428	5,276
Strategic Change	Shared Offices	Campbeltown Office Rationalisation	595	0	1	0	0	596
		Carbon Management - Group Heating Conversion Project (Prudentia	1,938	0	10	0	0	1,948
		Carbon Management Business Cases (FPB)	201	0	60	0	0	261
		Carbon Management Capital Property Works 16/17	19	0	20	0	0	39
		Carbon Management Fuel Conversions (FPB)	107	0	0	0	0	107
		Helensburgh Office Rationalisation (FPB,REC)	11,508	20	310	0	0	11,838
		Kilmory Biomass Project OBC (FPB,REV)	956	0	0	0	0	956
		Non-NPDO Schools PV Panel Installations	400	0	88	0	0	488
		NPDO Schools Solar PV Panel Installations	761	0	183	0	0	944
Oil to Gas Heating Conversions (FPB)	182	0	5	0	0	187		
Strategic Change Total			16,667	20	677	0	0	17,364
Overall Total			16,667	804	4,097	644	428	22,640

Category	Service	Project	Previous	2021-22	2022-23	2023-24	Future	Total
			Years £000's	£000s	£000s	£000s	Years £000s	£000s
Strategic Change	CHORD	CHORD - Dunoon	12,435	32	55	0	0	12,522
		CHORD - Helensburgh -Public Realm Imprv	6,527	2	28	0	0	6,557
		CHORD - Oban	7,250	4	651	0	0	7,905
		Helensburgh Waterfront Development	8,550	10,827	2,895	285	0	22,557
		HWD - FFE	0	6	344	0	0	350
		Kilmory Business Park Phase 2AA	0	9	141	0	0	150
		OBC for Dunoon Pier	2,844	0	0	0	0	2,844
Strategic Change Total			37,606	10,880	4,114	285	0	52,885
Overall Total			37,606	10,880	4,114	285	0	52,885

Category	Service	Project	Previous	2021-22	2022-23	2023-24	Future	Total
			Years £000's	£000s	£000s	£000s	Years £000s	£000s
Asset Sustainability	ICT	Block Allocation - ICT	0	0	704	919	771	2,394
		PC Replacement	0	508	52	0	0	560
		Server Sustainability	0	81	41	64	0	186
		Telecomms Network	0	168	10	0	0	178
Asset Sustainability Total			0	757	807	983	771	3,318
Service Development	ICT	Applications Projects	1,360	766	757	0	0	2,883
Service Development Total			1,360	766	757	0	0	2,883
Overall Total			1,360	1,523	1,564	983	771	6,201

Category	Service	Project	Previous	2021-22	2022-23	2023-24	Future Years	Total		
			Years £000's	£000s	£000s	£000s	£000s	£000s		
Asset Sustainability	RIS	Acquisition of Glen Loin Car Park, Arrochar - CFCR	0	160	0	0	0	160		
		Bin Replacement Programme	0	0	100	0	0	100		
		Bridge Strengthening	0	357	1,349	350	350	2,406		
		Bute Sea Wall Repairs	0	250	750	0	0	1,000		
		Coastal Change Adaptation	0	0	159	0	0	159		
		Coastal Protection	0	0	20	80	100	200		
		Eilean Dhùra Ferry Engine - CFCR 21-22	0	60	0	0	0	60		
		Environmental Projects	0	79	734	100	100	1,013		
		EV Quick Chargers	0	4	93	0	0	97		
		Flood Prevention	0	136	474	305	305	1,220		
		Footway Improvements	0	641	269	0	0	910		
		Glengorm - Capping	0	0	82	0	0	82		
		Glengorm - Cell and Transfer Station (PB)	0	375	560	0	0	935		
		Helensburgh CHORD - Signage etc	0	0	10	0	0	10		
		Helensburgh Flood Mitigation	0	16	432	0	0	448		
		Investment in Active Travel	0	0	500	0	0	500		
		Lighting	0	74	740	150	150	1,114		
		Local Bridge Maintenance Fund	0	3	1,237	4,210	0	5,450		
		Play Park Renewal	0	0	155	0	0	155		
		Public Convenience Upgrades	0	0	82	0	0	82		
		RIS - Roads Plant and Equipment - CFCR	0	64	0	0	0	64		
		Roads Recon - A816 - CFCR	0	97	0	0	0	97		
		Roads Reconstruction	0	10,775	8,475	3,449	3,412	26,111		
		Roads Reconstruction - Helensburgh CHORD	0	67	47	0	0	114		
		Roads Reconstruction - Oban CHORD	0	49	3	0	0	52		
		Tobermory Car Park	0	49	951	0	0	1,000		
		Asset Sustainability Total			0	13,256	17,222	8,644	4,417	43,539
		Service Development	RIS	Campbeltown Old Quay	1,381	0	43	0	0	1,424
Fleet Management	1,264			1,595	0	0	0	2,859		
Fleet Management - Prudential Borrowing	1,461			1,213	2,187	0	0	4,861		
Jackson's Quarry Refurbishment	0			283	0	0	0	283		
Lismore Ferry Replacement	157			461	2	15	20	655		
Lochgilphead Depot Rationalisation	19			0	0	0	0	19		
Mill Park Depot Demolition	126			0	0	0	0	126		
Oban Depot Development	2,065			35	0	0	0	2,100		
Preliminary design for Regional Transport projects (tif)	205			0	16	0	0	221		
Witchburn Road Demolition	158			-1	0	0	0	157		
Service Development Total					6,836	3,586	2,248	15	20	12,705
Strategic Change	RIS	Campbeltown Flood Scheme	584	294	10,354	3,983	0	15,215		
		Harbour Investment Programme PB	5,514	1,192	33,664	16,900	34,022	91,292		
		Street Lighting LED Replacement	3,093	16	791	0	0	3,900		
Strategic Change Total			9,191	1,502	44,809	20,883	34,022	110,407		
Overall Total			16,027	18,344	64,279	29,542	38,459	166,651		

Category	Service	Project	Previous	2021-22	2022-23	2023-24	Future	Total
			Years £000's	£000s	£000s	£000s	Years £000s	£000s
Service Development	DEG	Ardishaig North Active Travel	0	0	600	0	0	600
		Cycleways - H&L (FSPT)	2,525	197	100	150	0	2,972
		Dunoon Cycle Bothy	0	13	266	0	0	279
		Dunoon STEM Hub	0	5	603	0	0	608
		Gibraltar Street Public Realm Improvements	0	2	248	0	0	250
		Helensburgh Public Realm - Arts Strategy Fund	0	2	51	0	0	53
		Hermitage Park	3,245	0	69	0	0	3,314
		Nature Restoration Fund	0	0	108	0	0	108
		Safe Streets, Walking and Cycling (CWSS)	1,949	382	547	0	0	2,878
		SPT - bus infrastructure	1,405	0	0	0	0	1,405
Town Centre Funds	757	1,992	782	30	0	3,561		
Service Development Total			9,881	2,593	3,374	180	0	16,028
Strategic Change	DEG	01 TIF - Lorn/Kirk Road	2,169	0	1	0	0	2,170
		05 TIF - North Pier Extension	214	0	0	0	0	214
		09 TIF - Oban Airport Business Park	483	6	101	0	0	590
		TIF - Halfway House Roundabout	0	43	597	0	0	640
Strategic Change Total			2,866	49	699	0	0	3,614
Overall Total			12,747	2,642	4,073	180	0	19,642

Category	Service	Project	Previous	2021-22	2022-23	2023-24	Future	Total
			Years	£000s	£000s	£000s	Years	£000s
Asset Sustainability	HSCP	Ardfenaig	0	0	125	0	0	125
		Block Allocation	0	0	390	431	428	1,249
		Capital Property Works	0	0	139	0	0	139
		Digitalising telecare	0	0	100	0	0	100
		Eadar Glinn	0	0	196	0	0	196
		Glencruitten Hostel	0	2	36	0	0	38
		Gortonvogie	0	0	80	0	0	80
		Greenwood/Woodlands	0	0	224	0	0	224
		Lochgilphead Resource Centre	0	0	16	0	0	16
		Lorn Resource Centre	0	16	0	0	0	16
		Struan Lodge Boiler	0	0	252	0	0	252
		Thomson Home Rothesay	0	0	125	0	0	125
		Tigh An Rudha HFE	0	0	372	10	0	382
Asset Sustainability Total			0	18	2,055	441	428	2,942
Service Development	HSCP	Dunclutha Childrens Home	1,246	0	54	0	0	1,300
Service Development Total			1,246	0	54	0	0	1,300
Overall Total			1,246	18	2,109	441	428	4,242

Category	Service	Project	Previous	2021-22	2022-23	2023-24	Future	Total
			Years £000's	£000s	£000s	£000s	Years £000s	£000s
Asset Sustainability	Live Argyll	Aqualibrium	0	0	28	0	0	28
		Campbeltown Community Centre - Fire Alarm and Door Upgrade	0	16	0	0	0	16
		Campbeltown Museum - Burnet Bldg	0	12	0	0	0	12
		Capital Property Works	0	0	1,031	431	428	1,890
		Corran Halls - Emergency Heating Works	0	15	0	0	0	15
		Helensburgh Swimming Pool - Roofing	0	23	0	0	0	23
		Inveraray CARS	0	0	21	0	0	21
		LA - Indoor Cycles	0	37	0	0	0	37
		LA - Victoria Halls - Modular Stage	0	15	0	0	0	15
		Lochgilphead Community Ed Centre	0	8	0	0	0	8
		Lochgilphead Library Relocation	0	5	20	0	0	25
		Queen's Hall - Partition Wall	0	6	0	0	0	6
		Riverside Leisure Centre - Cladding Upgrade	0	1	46	0	0	47
		Riverside Leisure Centre - Spa Pool Upgrade	0	0	20	0	0	20
		Rothesay Swimming Pool	0	28	27	0	0	55
		The Moat Centre - Gym Store	0	3	0	0	0	3
		The Moat Centre - Heating Upgrade	0	53	0	0	0	53
		The Moat Centre - Window Upgrade	0	8	0	0	0	8
		Victoria Hall, Campbeltown	0	30	0	0	0	30
		Victoria Halls, Helensburgh	0	51	10	0	0	61
Asset Sustainability Total			0	311	1,203	431	428	2,373
Service Development	Live Argyll	Riverside Leisure Centre Refurbishment	1,245	-13	0	0	0	1,232
Service Development Total			1,245	-13	0	0	0	1,232
Strategic Change	Live Argyll	Carbon Management	29	0	21	0	0	50
Strategic Change Total			29	0	21	0	0	50
Overall Total			1,274	298	1,224	431	428	3,655