## ARGYLL AND BUTE COUNCIL

## COUNCIL

FINANCIAL SERVICES

30 JUNE 2022

# **CAPITAL BUDGET MONITORING REPORT – 31 MARCH 2022**

# 1.0 EXECUTIVE SUMMARY

1.1 This report provides an update on the position of the capital budget as at 31 March 2022. The report provides information on the financial position in respect of the capital plan and also the performance in terms of delivery of capital plan projects.

## 1.2 **Financial Position:**

- **Outturn for 2021-22** actual net expenditure for the full financial year is £24,831k compared to an annual budget of £31,012k giving rise to an underspend for the year of £6,181k (19.9%).
- **Total Capital Plan** forecast total net project costs on the total capital plan are £194,796k compared to a total budget for all projects of £194,701k giving rise to a forecast overspend for the overall capital plan of £95k (0.05%).

# 1.3 **Project Delivery:**

- Asset Sustainability Out of 112 projects there are 63 projects (56%) on track, 49 projects (44%) off track but recoverable and 0 projects off track (0%).
- Service Development Out of 42 projects there are 23 projects (55%) on track, 19 projects (45%) off track but recoverable and 0 projects (0%) off track.
- **Strategic Change** Out of 26 projects there are 8 projects (31%) on track, 18 projects (69%) off track but recoverable and 0 projects (0%) off track.
- 1.4 The Capital Programme is funded by various income streams as detailed in Appendix 4. Additional funding allocated since the last report relates to Cycling, Walking, Safer Routes, Town Centre Fund and Campbeltown Flood Scheme.
- 1.5 Due to the Covid-19 outbreak there has been a reduction in anticipated capital receipts in 2021-22 however this appears to be a delay rather than a permanent reduction and over the life of the entire capital programme there is no overall impact. The position will continue to be monitored on an ongoing basis.

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# **CAPITAL BUDGET MONITORING REPORT – 31 MARCH 2022**

# 2.0 INTRODUCTION

- 2.1 This report provides an update on the position of the capital budget as at 31 March 2022. The report provides information on the financial position in respect of the capital plan and also the performance in terms of delivery of capital plan projects.
- 2.2 Following the decision at Policy and Resources Committee on 9 December 2021, the Rothesay Pavilion project is on pause whilst potential funding options are being considered. The financial information included within this report therefore now excludes amounts relating to Rothesay Pavilion however for your information actual expenditure during the year was £718k.
- 2.3 A £1m cost pressure was identified during the year in relation to repairs to the A884 Ardbeg Sea Wall, where severe storm damage resulted in failure of the sea wall on Bute. Emergency works were carried out and a permanent solution is currently being developed. Additional funding of £1m was allocated for this purpose at the Council meeting on 24 February 2022 however there remains a risk that costs will exceed this. It was agreed at Environment, Development and Infrastructure Committee on 2 June 2022 that the Chair would approach the Scottish Government with a view to securing additional resources to support the scheme.
- 2.4 Project Managers were asked to identify specific Covid-19 impacts on the capital programme. At the budget meeting on 25 February 2021, the Council agreed to provide £2.5m of funding and following agreement at the Policy and Resources Committee on 14 October 2021, this, plus a further £0.146m, was added to the capital programme.

Furthermore, at the budget meeting on 24 February 2022, an additional £3.9m was set aside for future capital contract increases. This includes up to £1.2m for Campbeltown Flood Scheme, the final costs of which are estimated to be £15.215m. The Scottish Government will fund 80% of scheme costs with the Council expected to contribute an estimated £3.043m.

It should be noted that there are likely to be other significant financial impacts, as follows:

- Rothesay Pavilion project currently paused due to increased costs as a result of the main contractor being placed into administration in March 2020.
- Harbour Investment Programme likely to be contractual cost increases in future years (expected to be funded from additional borrowing, the cost of which could be met from increased fees and charges).
- Helensburgh Waterfront Development commercial negotiations are ongoing with the main contractor to determine financial impact.
- Universal Free School Meals delayed roll out to P6 and P7 and uncertain capital funding levels available from Scottish Government. No mention of the roll out is included within the Resource Spending Review.
- Other general construction inflationary increases.

# 3.0 **RECOMMENDATIONS**

- 3.1 Note the contents of this report and the financial summaries as detailed at Appendix 6.
- 3.2 Approve the proposed virements at Appendix 3 and the roll forward of any over or underspends in relation to expenditure and income as part of the year end process.

# 4.0 OUTTURN FINANCIAL POSITION 2021-22

# 4.1 **Overall Position**

Actual net expenditure for the full financial year is £24,831k compared to an annual budget of £31,012k giving rise to an underspend for the year of £6,181k (19.9%).

# 4.2 **Project/Department Position**

The table below shows the forecast expenditure and budget for the year by project type and service.

Project Type:	Annual Budget £'000	Forecast Outturn £'000	Forecast Variance COVID- 19 Related £'000	Forecast Variance Non COVID- 19 Related £'000	Forecast Variance £'000
Asset Sustainability	19,679	16,855	463	2,361	2,824
Service Development	4,798	4,754	0	44	44
Strategic Change	6,535	3,222	0	3,313	3,313
Total	31,012	24,831	463	5,718	6,181
Service:					
ICT	1,238	1,132	0	106	106
Education	7,666	6,774	463	429	892
Live Argyll	406	272	0	134	134
Health & Social Care Partnership	268	20	0	248	248
Shared Offices	2,119	804	0	1,315	1,315
Roads & Infrastructure	13,066	10,084	0	2,982	2,982
Development & Economic Growth CHORD	732 5,517	504 5,240	0	228 277	228 277
Total	31,012	24,831	463	5,718	6,181

Material variances are explained in Appendix 1 and there are a number of smaller variances contributing to the underspend.

# 5.0 TOTAL PROJECT COSTS

## 5.1 **Overall Position**

Forecast total net project costs on the total capital plan are £194,796k compared to a total budget for all projects of £194,701k giving rise to a forecast overspend for the overall capital plan of £95k (0.05%).

As described at section 2.4 above, the total project costs include £2,646k of Covid-19 related expenditure as agreed at Policy and Resources Committee on 14 October 2021. The total project costs also include £1,133k of the £3,900k agreed at Council on 24 February 2022 which has been allocated to Campbeltown Flood Scheme. The remainder has not yet been allocated to the capital plan.

# 5.2 **Project/Department Position**

The table below shows the forecast expenditure and budget for the total capital plan by project type and service.

Project Type:	Capital Plan Budget £'000	Forecast Project Costs £'000	Capital Plan Variance COVID-19 Related £'000	Capital Plan Variance Non COVID- 19 Related £'000	Total Capital Plan Variance £'000
Asset Sustainability	69,038	69,049	0	(11)	(11)
Service Development	18,078	18,161	0	(83)	(83)
Strategic Change	107,585	107,586	0	(1)	(1)
Total	194,701	194,796	0	(95)	(95)
Service:					
ICT	5,764	5,764	0	0	0
Education	45,544	45,549	0	(5)	(5)
Live Argyll	3,600	3,629	0	(29)	(29)
Health & Social Care Partnership	4,242	4,244	0	(2)	(2)
Shared Offices	22,291	22,291	0	(0)	(0)
Roads & Infrastructure	64,949	64,962	0	(13)	(13)
Development & Economic Growth	4,473	4,518	0	(45)	(45)
CHORD	43,838	43,838	0	(0)	(0)
Total	194,701	194,796	0	(95)	(95)

Material variances are explained in Appendix 2 and there are a number of smaller variances leading to the forecast overspend.

# 6.0 TOTAL PROJECT PERFORMANCE

# 6.1 **Overall Position**

There are 180 projects within the Capital Plan, 94 are Complete or On Target, 86 are Off Target and Recoverable and 0 are Off Track.

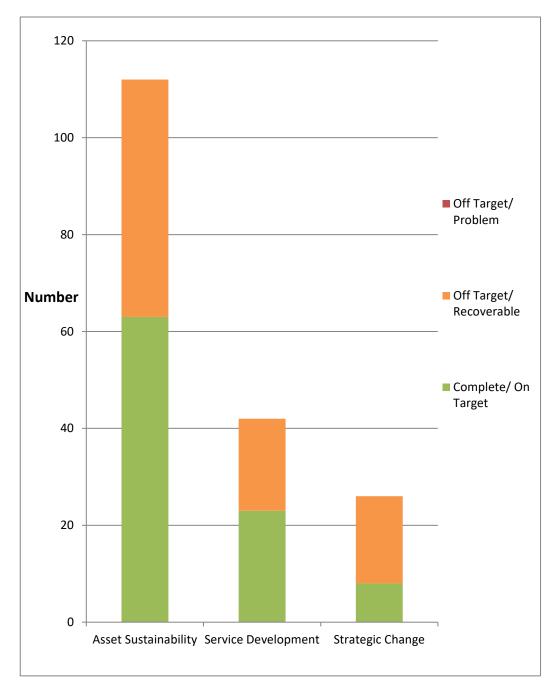
# 6.2 **Project Position**

The table below shows the Performance Status of the Projects in the Capital Plan.

Project Type:	Complete / On Target	Off Ta Recov	Total			
			Non-	0.01/15	Non-	
		COVID -19	COVID -19	COVID -19	COVID -19	
		Related	Related	Related	Related	
Asset Sustainability	63	1	48	0	0	112
Service Development	23	0	19	0	0	42
Strategic	20	0	10	0		
Change	8	0	18	0	0	26
Total	94	1	85	0	0	180
Service:						
ICT	4	0	3	0	0	7
Education	18	1	14	0	0	33
Live Argyll	19	0	9	0	0	28
Health & Social Care Partnership	15	0	2	0	0	17
Shared Offices	8	0	23	0	0	31
Roads & Infrastructure	20	0	23	0	0	43
Development & Economic		~	_			40
Growth	9	0	7	0	0	16
CHORD Total	<b>94</b>	0	4 85	0 0	0 0	5 <b>180</b>

# 6.3 Chart of Performance Status

The graph provides a view of the Performance Status of the Projects included in the Capital Plan:



# 7.0 OFF TRACK PROJECTS

7.1 There are no Off Track projects for this report.

# 8.0 STRATEGIC CHANGE PROJECTS

8.1 Appendix 5 gives detailed information in respect of the Strategic Change Projects within the Capital Plan, including details of the forecast cost of the project against the approved budget, the start and anticipated completion date of the project and an assessment of the risks of the project and if these are not green gives an explanation of the problem.

# 9.0 CHANGES TO THE CAPITAL PLAN

9.1 The table below shows previous changes to expenditure budgets within the Capital Plan at summary level, including slippages and accelerations offset by any budget adjustments. There are no proposed changes in terms of slippages or accelerations in the current month as any over or under spends are rolled forward into future years as part of the year end process. The total slippage in the capital programme throughout 2021-22 was £28.217m. As reported in Audit Scotland's Financial Overview 2020-21, capital expenditure across Scotland's councils reduced by more than 20% as a result of Covid-19, impacting both costs and delivery plans. This is something that has continued in 2021-22.

There are a number of proposed virements within Shared Offices, largely in relation to the Our Modern Workspace Project, the detail of which can be found at Appendix 3.

The updated capital plan incorporating the proposed virements and roll forward of over or under spends can be found in Appendix 7. Income budgets will also be aligned accordingly as part of this process.

Department	Prev. Agreed Changes 2021-22 £'000
Asset Sustainability	(1,037)
Service Development	(362)
Strategic Change	(11,772)
Total	(13,171)
Service:	
ICT	(39)
Education	(967)
Live Argyll	(134)
Health & Social Care Partnership	(494)
Shared Offices	(354)
Roads & Infrastructure	(11,298)
Development & Economic Growth	307
Major Projects	(192)
Total	(13,171)

# 10.0 FUNDING

- 10.1 The Capital Programme is funded by various income streams as detailed in Appendix 4. Additional funding allocated since the last report relates to Cycling, Walking, Safer Routes, Town Centre Fund and Campbeltown Flood Scheme.
- 10.2 Due to the Covid-19 outbreak there has been a reduction in anticipated capital receipts in 2021-22 however this appears to be a delay rather than a permanent reduction and over the life of the entire capital programme there is no overall impact. The position will continue to be monitored on an ongoing basis.

# 11.0 IMPLICATIONS

- 11.1 Policy Monitors progress against the capital plan.
- 11.2 Financial Monitors funding and commitments of the capital plan.
- 11.3 Legal Available funding may not address all Statutory and Regulatory requirements in relation to Health and Safety.
- 11.4 HR Available funding may have an impact on the sustainability of the Property Design Team and Infrastructure Design Team.
- 11.5 Fairer Scotland Duty None.
  - 12.5.1 Equalities protected characteristics None.
  - 12.5.2 Socio-economic Duty None.
  - 12.5.3 Islands None.
- 11.6 Climate Change The Council is committed to addressing climate change via projects within the capital plan.
- 11.7 Risk There are risks around increasing capital contract costs and the level and timing of capital receipts.
- 11.8 Customer Service None.

# Kirsty Flanagan Executive Director/Section 95 Officer 6 June 2022

# Policy Lead for Finance and Commercial Services – Councillor Gary Mulvaney

For further information contact: Anne Blue, Interim Head of Financial Services

## APPENDICES

- Appendix 1 Financial Outturn variance explanations
- **Appendix 2** Total Project finance variance explanations
- **Appendix 3** Changes to Capital Plan and Financial Impact
- Appendix 4 Capital Funding
- **Appendix 5** Cumulative spend, completion dates and risks relating to significant capital projects.
- Appendix 6 Financial Summary Overall
  - Financial Summary Executive Director Kirsty Flanagan
  - Financial Summary Executive Director Douglas Hendry
- Appendix 7 Updated/Revised Capital Plan

Listed below are the projects where	e the current ye	ear variance is -	+/- £50K.			
Project	Annual Budget £'000	Outturn £'000	(Over)/ Under Forecast Variance COVID-19 Related £'000	(Over)/ Under Forecast Variance Non COVID- 19 Related £'000	Total (Over)/ Under Forecast Variance £'000	Explanation
Secondary Schools	762	299	463	0	463	Works re-scheduled to summer 22-23; budget slipped to reflect disruptive influence of COVID and associated material and labour supply issues.
Dunclutha Children's Home	54	0	0	54	54	Continued issues with roads and infrastructure costs; retention monies still held to offset defects cost.
ICT Applications Project	848	766	0	82	82	Budget to be reprofiled.
Legionella Control Works	271	56	0	215	215	Developmental budget for 22-23 associated legionella costs.
Asbestos Property Works	57	0	0	57	57	Developmental budget for 22-23 associated asbestos costs.
Carbon Management Business Cases	60	0	0	60	60	Developmental budget for 22-23 associated Carbon Management costs and future business cases.
NPDO Schools Solar PV Panel Installations	100	0	0	100	100	Developmental budget for 22-23 and residual work associated with remedial Capital Works.
Non-NPDO Schools PV Panel Installations	88	0	0	88	88	Developmental budget for 22-23 and residual work associated with remedial Capital Works.
Roads Reconstruction	11,250	10,775	0	475	475	Balance of Covid funding to be carried forward.
Public Convenience Upgrades	82	0	0	82	82	No expenditure in 21-22, budget to be reprofiled.

Electric Vehicle Chargers	97	4	0	93	93	Procurement ongoing, agreed with Transport Scotland to carry forward funding.
Campbeltown Flood Scheme	525	294	0	231	231	Tender for works due to be awarded end of May 2022.
Harbour Investment Programme	3,676	1,192	0	2,484	2,484	Projects delayed for various reasons including Marine Scotland licencing delays, contractor and contractual issues.
Helensburgh Waterfront Development	11,065	10,827	0	238	238	External funding for additional works to take place in 22-23.
Clean Energy (NDEEF)	1,100	636	0	464	464	Works scheduled to complete in June 22-23 - budget to be reprofiled accordingly in line with timescales for second valuation due to contractor and retention payment.
Glengorm Capping	82	0	0	82	82	New application to Business Stream made and expenditure expected to take place in 22-23.
Nature Restoration Fund	108	0	0	108	108	Distribution of funding/projects still to be agreed.
Other Variances under £50k				805	805	Total value of non-material variances less than +/- £50k
Total			463	5,718	6,181	

Project	Capital Plan Budget £'000	Forecast Project Costs £'000	(Over)/ Under Forecast Variance COVID-19 Related £'000	(Over)/ Under Forecast Variance Non COVID- 19 Related £'000	Total (Over)/ Under Forecast Variance £'000	Explanation
						No variances +/-£50k for this report.
Other Variances under £50k			0	(95)	(95)	Total value of non-material variances less than +/- £50k. Project Managers are working to reduce these small individual overspends by identifying underspends elsewhere within the capital plan.
Total			0	(95)	(95)	

APPENDIX 3 – Changes to OVERALL COST CHANGE	-			•					
Project	2021-22 £'000	2022-23 £'000	2023-24 £'000	Future Years £'000	Total Capital Plan £'000	Recommendation	Explanation		
Our Modern Workspace (OMW) Project		549	87	30 666 Vire budget from multiple projects listed below. Our prog Budg ratio			Our Modern Workspace (OMW) project is progressing, supporting flexible return to offices. Budget identified from existing office rationalisation/upgrade projects no longer require below as a result.		
Castle House, Dunoon		(10)			(10)	Vire budget to OMW.	Residual budget no longer required.		
Dunoon Office Rationalisation		(220)	(7)		(227)	Vire budget to OMW.	Budget no longer required as a result of OMW Project.		
Joint Valuation Board		(39)			(39)	Vire budget to OMW.	Budget no longer required.		
Lorn House, Oban		(22)			(22)	Vire budget to OMW.	Residual budget no longer required.		
Manse Brae District Office, Lochgilphead		(120)			(120)	Vire budget to OMW.	Budget no longer required as a result of OMW Project.		
Oban Municipal Buildings		(16)			(16)	Vire budget to OMW.	Residual budget no longer required.		
Old Quay Offices, Campbeltown		(15)			(15)	Vire budget to OMW.	Residual budget no longer required.		
Tobermory Area Office		(42)			(42)	Vire budget to OMW.	Residual budget no longer required.		
Whitegates Office, Lochgilphead		(25)			(25)	Vire budget to OMW.	Budget no longer required as a result of OMW Project.		
Rothesay Office Rationalisation		(40)			(40)	Vire budget to OMW.	Budget no longer required as a result of OMW Project.		
Shared Offices Block Allocation			(80)	(30)	(110)	Vire budget to OMW.	Budgets relating to Agile Working Project and Union Street, Rothesay now longer required as a result of OMW Project.		
Argyll House, Dunoon		12			12	Vire budget from projects below.	Additional budget required for outstanding final payments.		
Fire Risk Assessments		(6)			(6)	Vire budget to Argyll House, Dunoon.	Rolling budget utilised as and when required.		
Asbestos Capital Property Works		(6)			(6)	Vire budget to Argyll House, Dunoon.	Rolling budget utilised as and when required.		
Total Cost Changes	0	0	0	0	0				

SLIPPAGES AND ACCELERATIONS										
Project	2021-22 £'000	2022- 23 £'000	2023- 24 £'000	Future Years £'000	Total Capital Plan £'000	2021-22 COVID- 19 Slippage £'000	2021-22 Non COVID-19 Slippage £'000	Recommendation	Explanation	
None for this report.										
Total Slippages & Accelerations	0	0	0	0	0	0	0			

There are no proposed changes in the current month regarding slippages or accelerations as any over or underspends are rolled forward into future years as part of the year end process. Income budgets will also be aligned accordingly as part of this process.

#### CAPITAL PROGRAMME FUNDING

Ap	pendix 4	
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		Curr	ent Year (2021-	22)				2022-23					2023-24		
	Approved Capital Funding	Carry Forwards from 20-21	Slippage / Acceleration	Additional Funding	Updated Capital Funding Available	Estimated Capital Funding	Carry Forwards from 20-21	Slippage / Acceleration	Additional Funding	Updated Capital Funding Available	Estimated Capital Funding	Forwards from	Slippage / Acceleration	Additional Funding	Updated Capital Funding Available
General Capital Grant	9,596	0	0	0	9,596	9,569	0	0	0	9,569	9,569	0	0	0	9,569
Transfer to Revenue for Private Sector Housing Grant (PSHG)	-1,033	0	0	0	-1,033	-1,033	0	0	0	-1,033	-1,033	0	0	0	-1,033
Capital Receipts	806	0	0	0	806	1,387	0	0	0	1,387	1,095	0	0	0	1,095
Flooding Allocation	155	0	0	0	155	155	0	0	0	155	155	0	0	0	155
Ring Fenced Capital Grant	2,005	0	-77	175	2,103	4,656	0	77	2,645	7,378	0	0	0	5,728	5,728
Restricted Funding	8,311	-21	-186	803	8,907	1,486	0	186	358	2,030	1,150	0	0	0	1,150
Funded by Reserves	14,163	2	-3,372	0	10,793	3,145	0	3,200	1,133	7,478	36	0	172	0	208
Additional Funding from Revenue	135	0	0	600	735	0	0	0	18	18	0	0	0	0	0
Insurance	1,681	0	0	0	1,681	0	0	0	0	0	0	0	0	0	0
Harbour Investment Programme	3,676	0	-2,484	0	1,192	31,180	0	2,484	0	33,664	16,900	0	0	0	16,900
Prudential Borrowing	648	0	1,090	0	1,738	15,528	0	312	3,244	19,084	5,006	0	-1,429	0	3,577
Loans Fund Review	5,393	0	-2,619	0	2,774	0	0	2,619	1,406	4,025	0	0	0	0	0
COVID Funding	4,171	0	-2,167	0	2,004	1,640	0	2,167	0	3,807	0	0	0	0	0
	49,707	-19	-9,815	1,578	41,451	67,713	0	11,045	8,804	87,562	32,878	0	-1,257	5,728	37,349

#### BREAKDOWN OF ADDITIONAL FUNDING

Additional Funding	2021-22	2022-23	2023-24	Source	Month Reported
Gibraltar Street Public Realm Improvements	250			Grant Funding	Jan-22
CO2 Monitoring in Schools	77			Scottish Government	Jan-22
Helensburgh Cycleways	95			Grant Funding	Jan-22
Kilmory Business Park	30	120		Grant Funding	Feb-22
Helensburgh Waterfront Development	331			Live Argyll	Feb-22
Hermitage Park	8			Third Party Contribution	Feb-22
Roads Reconstruction	50			Grant Funding	Feb-22
Play Park Refurbishment		79		Scottish Government	Feb-22
Coastal Change Adaptation		159		Scottish Government	Feb-22
Cycling Walking Safer Routes	98	173		Scottish Government	Mar-22
Victoria Halls	15			Live Argyll	Mar-22
Capital Funded from Revenue	600	18		Revenue Funding	Mar-22
Town Centre Fund	24			Scottish Government	Mar-22
Campbeltown Flood Scheme		5,716	5,728	Scottish Government	Mar-22
Campbeltown Flood Scheme		2,539		Reserves	Mar-22
Total	1,578	8,804	5,728		

#### Strategic Change Projects - Cumulative Spend, Start/Finish Dates and Project Risks

		Canital Ex	cpenditure		Da	tes	1	Risks
		oupitui Li			Du	Original	-	
	Prior Years	Current Year	Total Project	Total Project		Estimated	Project	
	Spend	Forecast	Forecast	Budget	Project Start	Completion	Risks	
Strategic Change Projects	£'000	£'000	£'000	£'000	Date	Date	Identified	Explanation
	~~~~							
Dunoon Primary	7.170	19	10.869	10.869	18/12/2014	30/04/2020	Amber	Physically complete - negotiations with contractor delaying payment of final sums outstanding.
,	, -		- /					
Kirn Primary School	9,878	114	10,119	10,119	24/04/2014	31/10/2017	Amber	Physically complete - negotiations with contractor delaying payment of final sums outstanding.
Replacement of Oban High	2,496	2	3,250	3,250	24/04/2014	31/01/2019	Amber	Physically complete - negotiations with contractor delaying payment of final sums outstanding.
CHORD Oban	7,129	4	7,905	7,905	27/10/2016	31/03/2022	Amber	Issues with contract close out impacting on timescales.
Street Lighting LED Replacement	2,700	16	3,900	3,900	01/08/2016	30/03/2022	Amber	Tender for final package of works still to be awarded - budget to be reprofiled.
Helensburgh Office Rationalisation	11,500	20	11,838	11,838	25/04/2013	31/03/2022	Amber	Project subject to legal dispute.
								Main contract complete and retentions paid. Landscaping and remediation works ongoing but
CHORD Dunoon	12,238	32		12,522	03/02/2012			issues with water ingress may require works in 22-23.
Helensburgh Waterfront Development	1,387	10,827	22,557	22,557	01/04/2017			Additional funding awarded resulting in increased budget. Budget to be reprofiled.
Kilmory Business Park Phase 2AA	0	9	150	150	01/02/2022	01/09/2023	Amber	Development Agreement still to be concluded.
								Works expected to commence towards the end of the year and awaiting information for vessel
Harbour Investment Programme	1,802	1,192	91,292	91,292		31/03/2028		designs.
Carbon Management Business Cases	201	0	261	261	01/02/2014	31/03/2022		Budget to be reprofiled pending development of new projects.
Campbeltown Flood Scheme	181	294		1,232				Contracts not yet awarded for Kilcreggan or Ettrickdale projects.
Carbon Management - Group Heating Conversion Project	1,938	0	1,948	1,948				Complete.
Carbon Management - Non Education	14	0	50	50				Projects being determined.
NPDO Schools Solar PV Panel Installations	761	0	944	944		31/03/2022		Budget to be reprofiled pending development of new projects.
Non NPDO Schools Solar PV Panel Installations	400	0	488	488	20/03/2014	31/03/2022	Amber	Budget to be reprofiled pending development of new projects.
Carbon Management Capital Property Works 2016/17	19	0	39	39	01/02/2016	31/03/2022	Amber	Budget to be reprofiled pending development of new projects.
Oil to Gas Heating Conversions	182	0	187	187	01/02/2012	31/03/2022	Amber	Budget to be reprofiled pending development of new projects.
TIF - Halfway House Roundabout	0	43	640	640	tbc	tbc	Green	Scope of project still to be determined - budget to be reprofiled.
TIF - Oban Airport Business Park	447	6	590	590	22/01/2015	31/03/2022	Green	
Campbeltown Schools Redevelopment	1,649	0	2,130	2,130				Physically complete - negotiations with contractor delaying payment of financial sums outstanding.
CHORD - Helensburgh	6,483	2	0,001	6,557	29/09/2011	30/04/2015		Main contract complete. Art project originally proposed for 21-22 now slipped into 22-23.
TIF - North Pier Extension	214	0	214	214		06/12/2021		Complete.
TIF - Lorn/Kirk Road	1,959	0	2,170	2,170		31/03/2021	Green	Complete.
Carbon Management Fuel Conversions	107	0	107	107		31/03/2019		Complete.
Kilmory Biomass Carbon Management	956	0	956			31/03/2019	Green	Complete.
Strategic Change Total	75,250	12,580	196,365	196,365				

#### Project Risk Classifications:

Green - Risks can be managed and are viewed as stable or reducing.

Amber - Risks are increasing but are still manageable. Red - Risks are increasing or have increased to such an extent they may affect delivery of the project.

APPENDIX 5

FINANCIAL SUMMARY - NET EXPENDITURE						1 March 202
	Full Yea	ar This Financi		Tot	tal Project Cos	
			(Over)/Under			(Over)/Unde
	Budget	Forecast	Variance £000s	Budget	Forecast	Variance
EXPENDITURE	£000s	£000s	£0005	£000s	£000s	£000s
Asset Sustainability Projects						
Executive Director Douglas Hendry	6.773	4,553	2,220	24,757	24,775	(1
Executive Director Kirsty Flanagan	14,707	14,013	694	46,857	46,857	(.
Asset Sustainability Total	21,480	18,566	2,914	71,614	71,632	(1
Service Development Projects	,		_,		,	
Executive Director Douglas Hendry	3,454	3,397	57	15,144	15,169	(2
Executive Director Kirsty Flanagan	7,264	7,004	260	31,616	31,675	(5
Service Development Total	10.718	10,401	317	46,760	46,844	(8)
Strategic Change Projects	· _ ·		· · · ·	· · ·	· · ·	
Campbeltown Schools Redevelopment	0	0	0	2,130	2,130	
Dunoon Primary	3	19	(16)	10,869	10,869	
Replacement of Oban High	2	2	Ó	3,250	3,250	
Kirn Primary School	110	114	(4)	10,119	10,119	
Carbon Management - Non Education	21	0	21	50	50	
Carbon Management Business Cases	60	0	60	261	261	
NPDO Schools Solar PV Panel Installations	100	0	100	944	944	
Non NPDO Schools Solar PV Panel Installations	88	0	88	488	488	
Carbon Management Fuel Conversions	0	0	0	107	107	
Carbon Management Capital Property Works 2016/17	20	0	20	39	39	
Carbon Management - Group Heating Conversion Project	10	0	10	1,948	1,948	
Kilmory Biomass Carbon Management	0	0	0	956	956	
Dil to Gas Heating Conversions	5	0	5	187	187	
Campbeltown Office Rationalisation	1	0	1	596	596	
Helensburgh Office Rationalisation	30	20	10	11,838	11,838	
Rothesay Office Rationalisation	10	0	10	10	10	
Campbeltown Flood Scheme	525	294	231	15,215	15,215	
Street Lighting LED Replacement	34	16	18	3,900	3,900	
Harbour Investment Programme	3,676	1,192	2,484	91,292	91,292	
TIF - Lorn/Kirk Road	1	0	1	2,170	2,170	
TIF - North Pier Extension	0	0	0	214	214	
TIF - Oban Airport Business Park	7	6	1	590	590	
TIF - Halfway House Roundabout	40	43	(3)	640	640	
CHORD - Helensburgh	2	2	0	6,557	6,557	
CHORD Dunoon	41	32	9	12,522	12,522	
CHORD Oban	0	4	(4)	7,905	7,905	
Helensburgh Waterfront Development	11,065	10,827	238	22,557	22,557	
HWD - FFE (Funded by LA)	19	6	13	350	350	
Kilmory Business Park Phase 2AA	30	9	21	150	150	
Dunoon Pier OBC	0	0	0	2,844	2,844	
Strategic Change Total	15,900	12,586	3,314	210,698	210,698	
Fotal Expenditure	48,098	41,553	6,545	329,072	329,174	(10
NCOME						
Asset Sustainability						
Executive Director Douglas Hendry	(55)	(62)	7	(55)	(62)	
Executive Director Director Kirsty Flanagan	(1.746)					
Asset Sustainability Total		(1,649)	(97) (90)	(2,521)	(2,521)	
Service Development Projects	(1,801)	(1,711)	(90)	(2,576)	(2,583)	
	(470)	(470)	0	(7.475)	(7.475)	
Executive Director Douglas Hendry	(173)	(173)	0	(7,475)	(7,475)	
Executive Director Kirsty Flanagan	(5,747)	(5,474)	(273)	(21,207)	(21,208)	
Service Development Total	(5,920)	(5,647)	(273)	(28,682)	(28,683)	
Strategic Change Projects						
lelensburgh Office Rationalisation	0	0	0	(349)	(349)	
Dunoon Primary	0	0	0	(137)	(137)	
Campbeltown Flood	0	0	0	(270)	(270)	
Harbour PB	(3,676)	(3,676)	0	(91,292)	(91,292)	
11 TIF - Lorn/Kirk Road	(49)	(49)	0	(2,018)	(2,018)	
l'burgh CHORD Public Realm Imprv	0	0	0	(570)	(570)	
Helensburgh Waterfront Development	(5,290)	(5,290)	(0)	(6,493)	(6,493)	
HWD - FFE (Funded by LA)	(350)	(350)	0	(350)	(350)	
CHORD - Dunoon Waterfront	0	0	0	(10)	(10)	
	0	0	0	(1,624)	(1,624)	
CHORD - Oban						
Strategic Change Total	(9,365)	(9,365)	(0)	(103,113)	(103,113)	
	(9,365) (17,086)	(9,365) (16,723)	(0) (363)	(103,113) (134,371)	(103,113) (134,379)	

		RSTY FLANAG				31 March 20
		ar This Financi Year End	(Over)/Under	То	tal Project Co	(Over)/Und
	Budget £000s	Forecast £000s	Variance £000s	Budget £000s	Forecast £000s	Variance £000s
EXPENDITURE	£000s	£000S	£0005	£0005	£0005	£000S
sset Sustainability Projects						
lood Prevention Coastal Protection	216	136	80	1,220 200	1,220 200	
Coastal Protection Coastal Change Adaptation	0	0	0	200	200	
Bute Sea Wall Repairs	250	250	ő	1,000	1,000	
Helensburgh Flood Mitigation	15	16	(1)	448	448	
Bridge Strengthening	350	357	(7)	2,406	2,406	
.ocal Bridge Maintenance Fund Roads Reconstruction	2 11.250	3 10,775	(1) 475	5,450 26,111	5.450 26.111	
Roads Reconstruction - Helensburgh CHORD	11,250	10,775	4/5	20,111	20,111	
Roads Reconstruction - Oban CHORD	0	49	(49)	52	52	
Helensburgh CHORD - Signage etc	0	0	0	10	10	
ighting	70	74	(4)	1,114	1,114	
Environmental Projects	40	79	(39)	1,013	1,013	
Play Park Refurbishment Public Convenience Upgrades	0 82	0	0 82	155 82	155 82	
Footway Improvements	600	641	(41)	910	910	
Glengorm - Capping	82	0	82	82	82	
Glengorm - Cell and Transfer Station (PB)	330	375	(45)	935	935	
EV Quick Chargers	97	4	93	97	97	
Fobermory Car Park	47	49	(2)	1,000	1,000	
Active Travel	0	0	0	500	500	
Bin Replacement Programme	0 160	0 160	0	100 160	100 160	I
Gen Loin Car Park - CFCR Plant and Equipment - CFCR	160 64	160	0	160	160	I
slay Jura Ferry Engine - CFCR	60	60	0	60	60	I
Roads Recon - A816 - CFCR	97	97	ő	97	97	I
Server Sustainability	81	81	0	186	186	
PC Replacement	522	508	14	560	560	I
Telecomms Network	178	168	10	178	178	
Block Allocation - ICT	0	0	0	2,394	2,394	
Asset Sustainability Total	14,707	14,013	694	46,857	46,857	
Service Development Projects	1 1		10	001		
Preliminary design for Regional Transport projects Campbeltown Old Quay	0	0	0	221 1,424	221 1.424	
Fleet Management - Prudential Borrowing	1,171	1.213	(42)	4.861	4.861	
Fleet Management	1,595	1,595	0	2,859	2,859	
ismore Ferry	463	461	2	655	655	
Aillpark Depot Demolition	0	0	0	126	126	
Oban Depot Development Project	35	35	0	2,100	2,100	
ochgilphead Depot Rationalisation	0	10	(10)	19	29	(*
Jackson's Quarry Refurbishment Nitchburn Road Demolition	283 (1)	285 0	(2) (1)	283 157	285 158	
Safe Streets, Walking and Cycling (CWSS)	382	385	(3)	2,878	2,881	
SPT - bus infrastructure	0	0	0	1,405	1.405	
Cycleways - H&L (FSPT)	197	197	0	2,972	2,972	
Helensburgh Public Realm - Arts Strategy Fund	1	2	(1)	53	53	
Town Centre Funds	2,048	2,035	13	3,561	3,604	(4
Dunoon Cycle Bothy	16	13	3	279	279	
Dunoon STEM Hub Ardrishaig North Active Travel	49 0	5	44 0	608 600	608 600	
Nature Restoration Fund	108	0	108	108	108	
Gibraltar Street Public Realm Improvements	0	2	(2)	250	250	
Hermitage Park	69	0	69	3,314	3,314	
Applications Projects	848	766	82	2,883	2,883	
Service Development Total	7,264	7,004	260	31,616	31,675	(!
Strategic Change Projects						
Campbeltown Flood Scheme	525	294	231	15,215	15,215	
Street Lighting LED Replacement	34	16	18	3,900	3,900	
Harbour Investment Programme FIF - Lorn/Kirk Road	3,676	1,192 0	2,484	91,292 2,170	91,292 2,170	
FIF - Lorn/Nirk Road	0	0	ò	2,170	2,170	I
FIF - Oban Airport Business Park	7	6	1	590	590	I
FIF - Halfway House Roundabout	40	43	(3)	640	640	
Strategic Change Total	4,283	1,551	2,732	114,021	114,021	
fotal Expenditure	26,254	22,568	3,686	192,494	192,553	(
NCOME	1					
Asset Sustainability						
EV Quick Chargers Roads Reconstruction	(97)	0	(97)	(97) (1 299)	(97)	I –
Volus reconstruction	(1,299)	(1,299) (20)	0	(1,299) (20)	(1,299) (20)	I
		1201		(330)	(330)	I
Environmental Projects Slengorm Capping/New Cell - Prudential Borrowing	(330)	(330)	0		(775)	
Environmental Projects Slengorm Capping/New Cell - Prudential Borrowing Tobermory Car Park	0	0	ō	(775)		
Environmental Projects Slengorm Capping/New Cell - Prudential Borrowing Fobermory Car Park Seset Sustainability Total	(330) 0 (1,746)	(330) 0 (1,649)	0 (97)	(775) (2,521)	(2,521)	
Environmental Projects Slengorm Capping/New Cell - Prudential Borrowing Odermory Car Park Sesof Sustainability Total Service Development Projects	0	0	ō	(775) (2,521) (437)	(2,521)	
Environmental Projects Jengorm Capping/New Cell - Prudential Borrowing doermory Car Park Asset Sustainability Total service Davelopment Projects Applications Projects	0 (1,746)	(1,649)	0 (97)			
Invironmental Protects Jengom CappingNew Cell - Prudential Borrowing Jengom Cap Park Sased Sustainability Total SareVice Development Projects Opplications Projects Safe Streets, Waiking and Cycling P/T	0 (1,746) (391) (388) 0	(1,649) (391) (385) 0	0 (97) (3) 0	(437) (2,483) (1,243)	(437) (2,483) (1,243)	
Invironmental Protects Isingarm CappingNew Cell - Prudential Borrowing Obermory Car Park Issert Sustainability Total Sarvice Development Projects upplications Projects Gas Streets, Walking and Cycling PFT Sydemays - H&L (FSPT)	0 (1,746) (391) (388) 0 (197)	(1,649) (391) (385) 0 (197)	0 (97) (3) 0 0	(437) (2,483) (1,243) (3,072)	(437) (2,483) (1,243) (3,072)	
invironmental Protects isengem: CappingNew Cell - Prudential Borrowing obermory Car Park sest Sustainability Total service Development Projects optications Projects gelications Projects gelications Projects prof ycleways – H&L (FSPT) vom Centre Funds	0 (1,746) (391) (388) 0 (197) (499)	(1,649) (391) (385) 0 (197) (499)	0 (97) (3) 0 0 0	(437) (2,483) (1,243) (3,072) (1,972)	(437) (2,483) (1,243) (3,072) (1,972)	
Invironmental Protects Jenorgm CappingNew Cell - Prudential Borrowing Jenorgm CappingNew Cell - Prudential Service Development Projects Service Development Projects Septications Projects Service Development Projects Prif Systemsys - H&L (FSPT) Sown Centre Funds Uniono STEM Hub	0 (1,746) (388) 0 (197) (499) (507) (70)	(1,649) (391) (385) (385) (197) (499) (508) (508)	0 (97) (3) 0 0	(437) (2,483) (1,243) (3,072) (1,972) (607) (070)	(437) (2,483) (1,243) (3,072) (1,972) (608) (770)	
invironmental Projects isengem: CappingNew Cell - Prudential Borrowing obermory Car Park isself Usstanability Total Genetic Standard Cycling isself Usstanability Total genetic Standard Cycling istr programs - H&L (FSPT) vjeteways - H&L (FSPT) vjeteways - H&L (FSPT) uncon Cycle Bothy Uncon Cycle Bothy	0 (1,746) (391) (388) 0 (197) (499) (507) (70)	(1,649) (391) (385) 0 (197) (499) (508) (70)	0 (97) (3) 0 0 0 1 0	(437) (2,483) (1,243) (3,072) (1,972) (607) (279)	(437) (2,483) (1,243) (3,072) (1,972) (608) (279)	
inkrommental Projects isongom Capping/New Cell - Prudential Borrowing obermory Car Park soft Sustanianolity Total soft Sustaniano Projects updications Projects ide Streets, Walking and Cycling IPT yokeways - H&L (FSPT) com Cartle Funds Juroon STEM Hub Juroon Cycle Bothy isotraft Street public Realm improvements	0 (1,746) (391) (388) 0 (197) (499) (507) (70) (250)	(391) (385) (385) 0 (197) (499) (508) (70) (250)	0 (97) 0 (3) 0 0 0 1 0 0	(437) (2,483) (1,243) (3,072) (1,972) (607) (070)	(437) (2,483) (1,243) (3,072) (1,972) (608) (279) (250)	
invironmental Projects isengem: Capping/New Cell - Prudential Borrowing obermory Car Park seed Sustainability Total derVice Development Projects optications Projects genetations (Projects progets) PIT Sydeways - H&L (FSPT) wom Centre Funds funcon Cycle Bothy bibratlar Street Public Realm Improvements termitage Park	0 (1,746) (391) (388) 0 (197) (499) (507) (70) (250) (226)	(1,649) (391) (385) (197) (499) (508) (700) (250) (226)	0 (97) (3) 0 0 0 0 1 1 0 0 0 0	(437) (2,483) (1,243) (3,072) (1,972) (607) (279) (250) (3,245)	(437) (2,483) (1,243) (3,072) (1,972) (608) (279) (250) (3,245)	
Invironmental Projects Jengerm CappingNew Cell - Prudential Borrowing deemory Car Park seed Sustainability Total derVice Development Projects optications Projects genetations (Projects progets) PPT Sydeways - H&L (FSPT) wom Centre Funds funcon Cycle Bothy bibratlar Street Public Realm Improvements termitage Park Idet Management - PB Idet Management	0 (1,746) (391) (388) 0 (197) (499) (507) (70) (250)	(391) (385) (385) 0 (197) (499) (508) (70) (250)	(97) (97) 0 (3) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(437) (2,483) (1,243) (3,072) (1,972) (607) (279) (250)	(437) (2,483) (1,243) (3,072) (1,972) (608) (279) (250)	
inkrommental Projects isongom CappingNew Cell - Prudential Borrowing obermory Car Park sets Sustainability Total sets Sustainability Total sets Sustainability Total sets Sustainability Total sets Sustainability Could IPT years - Hather Sustainability years - Sustainability (FSPT) com Cartte Funds yuroon STEM Hub Juroon Cycle Bothy bistraits Steet Public Realm Improvements termitage Park teet Management - PB teet Management - PB teet Management	0 (391) (388) 0 (197) (499) (507) (70) (226) (226) (226) (226) (1.171) (96) (1)	(391) (385) (385) (197) (499) (508) (70) (250) (226) (226) (1,171) (96) 0	(97) (97) (3) (3) (3) (0) (1) (1) (9) (1)	(437) (2,483) (1,243) (3,072) (1,972) (607) (279) (250) (3,245) (4,861) (4,861) (966) (1)	(437) (2,483) (1,243) (3,072) (1,972) (608) (279) (250) (3,245) (4,861) (4,861) (96) (1)	
Invironmental Protects Jengom CappingNew Cell - Prudential Borrowing Jengom CappingNew Cell - Prudential SerVice Development Projects opplications Progets SerVice Development Projects opplications Progets BPT Sydeways - H&L (FSPT) Own Centre Funds Juncon Cycle Bothy Juncon Cycle Bothy Jibratlar Street Public Realm Improvements termitage Park Teel Management - PB Teel Management Bet Management Cohgliphead Depot Rationalisation Migherk Depot Demoliton Insurance	0 (1,746) (391) (388) 0 (197) (499) (507) (70) (226) (226) (226) (226) (226) (226) (226) (226) (226) (26) (	(391) (381) (385) (197) (499) (508) (508) (508) (508) (70) (226) (226) (1,171) (96) 0 0	(97) (97) (3) (3) 0 0 0 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(437) (2,483) (1,243) (3,072) (1,972) (607) (250) (3,245) (4,861) (966) (1) (53)	(437) (2.483) (1.243) (3.072) (1.972) (608) (279) (250) (3.245) (4.861) (96) (1) (53)	
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invironmental Projects isongern CappingNew Cell - Prudential Borrowing deemory Car Park issel Sustainability Total derVice Development Projects optications Projects genetations (Projects profession) profession (Profession) wore Centre Fundis funcon Cycle Bothy bioratar Street Public Realm Improvements termitage Park teet Management - PB teet Management teet Management teet Management Dean Depot - Amil Park Insurance Dean Depot - Join Depot Sale	(1,746) (1,746) (381) (388) (388) (197) (499) (507) (70) (226) (226) (1,171) (250) (226) (1,171) (96) (1,681) (1,681) (150)	(1,649) (391) (385) 0 (197) (499) (508) (70) (250) (226) (1,171) (96) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(97) (97) (3) (3) (3) (3) (3) (3) (3) (3) (3) (1) (1) (150)	(437) (2,483) (1,243) (3,072) (1,972) (607) (279) (250) (3,245) (4,861) (96) (1) (53) (1,681) (150)	(437) (2,483) (1,243) (3,072) (1,972) (608) (279) (250) (3,245) (4,861) (3,245) (4,861) (11) (533) (1,681) (150)	
invironmental Projects isongern Capping/New Cell - Prudential Borrowing obermory Car Park seed Sustainability Total service Development Projects opplications Projects polications Projects polications Projects polications Projects polications Projects polications Projects polications Projects polications Projects polications Projects polications Projects polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications polications	(391) (391) (388) (388) (197) (499) (507) (70) (250) (226) (1.171) (386) (1.171) (1.881) (1.881) (150) (120)	(391) (385) (385) (197) (499) (508) (70) (226) (226) (1,171) (96) (26) (1,681)	(97) (97) (3) (3) (0) (1) (1) (1) (1) (120)	(437) (2,483) (1,243) (3,072) (1,972) (607) (250) (3,245) (4,861) (96) (1) (53) (1,681) (150) (620)	(437) (2,483) (1,243) (3,072) (1,972) (608) (279) (250) (3,245) (4,861) (96) (1) (53) (1,681) (153) (620)	
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						Appendix 6 1 March 2022
FINANCIAL SUMMARY NET EXPENDITURE - EXECU		r This Financi		To	tal Project Cos	
	Budget	Forecast	Variance	Budget	Forecast	Variance
EXPENDITURE	£000s	£000s	£000s	£000s	£000s	£000s
Asset Sustainability						
Education	4,311	3,422	889	14,176	14,176	0
Live Argyll	453	327	126	2,373	2,389	(16)
Health and Social Care Partnership	214	20	194	2,942	2,944	(2)
Shared Offices	1,795	784	1,011	5,266	5,266	0
Asset Sustainability Total	6,773	4,553	2,220	24,757	24,775	(18)
Service Development Projects				0	0	
Ardrishaig Primary Pre 5 Unit	0	0 0	0	2 149	2 149	0
Bowmore Primary School - Pre 5 Unit Clyde Cottage - 600 hour provision	25	2	23	579	579	0
Craignish Primary School - Pre 5 Extension	25	2	23	400	400	0
Iona Primary School - Pre 5 Unit	0	0	0	490	490	0
Islay High and Rosneath Primary School Pitches	14	26	(12)	707	719	(12)
Lochgoilhead Primary School - Pre 5 Unit	0	0	0	391	391	0
Park Primary Extension/Pre Fives Unit	0	0	0	341	341	0
Sandbank Gaelic Pre Five Unit	0	0	0	491	491	0
Bunessan Primary School - Gaelic Medium Improvements	0	0	0	120	120	0
Early Learning and Childcare	0	0	0	850	850	0
Early Learning and Childcare - 1140 Hours	3,200 63	3,182 76	18	7,751 192	7,751 192	0
CO2 Monitoring - Covid Mitigation in Schools Early Learning and Childcare - 1140 Hours - CFCR	111	76 111	(13) 0	192	192	0
Bowmore Primary School - Gaelic Medium Grant	0	0	0	38	38	0
Riverside Leisure Centre Refurbishment	(13)	0 0	(13)	1,232	1,245	(13)
Dunclutha Childrens Home	54	ő	54	1,300	1,300	(10)
Service Development Total	3,454	3,397	57	15,144	15,169	(25)
Strategic Change Projects						
Campbeltown Schools Redevelopment	0	0	0	2,130	2,130	0
Dunoon Primary	3	19	(16)	10,869	10,869	0
Replacement of Oban High	2	2	0	3,250	3,250	0
Kirn Primary School	110	114	(4)	10,119	10,119	0
Carbon Management - Non Education	21	0	21	50	50	0
Carbon Management Business Cases	60	0	60	261	261	0
NPDO Schools Solar PV Panel Installations	100	0	100	944	944	0
Non NPDO Schools Solar PV Panel Installations Carbon Management Fuel Conversions	88 0	0 0	88 0	488 107	488 107	0
Carbon Management Capital Property Works 2016/17	20	0	20	39	39	0
Carbon Management - Group Heating Conversion Project	10	0	10	1,948	1,948	0
Kilmory Biomass Carbon Management	0	ő	0	956	956	Ő
Oil to Gas Heating Conversions	5	0	5	187	187	0
Campbeltown Office Rationalisation	1	0	1	596	596	0
Helensburgh Office Rationalisation	30	20	10	11,838	11,838	(0)
Rothesay Office Rationalisation	10	0	10	10	10	0
CHORD Oban	0	4	(4)	7,905	7,905	0
CHORD - Helensburgh	2	2	0	6,557	6,557	0
CHORD Dunoon	41	32	9	12,522	12,522	0
Helensburgh Waterfront Deveopment	11,065	10,827	238	22,557	22,557	0
HWD - FFE (Funded by LA)	19 30	6 9	13 21	350 150	350 150	0
Kilmory Business Park Phase 2AA Dunoon Pier OBC	0	9	21	2,844	2,844	0
Strategic Change Total	11,617	11,035	582	96,677	96,677	(0)
Total Expenditure	21,844	18,985	2,859	136,578	136,621	(43)
INCOME	1					
Asset Sustainability						
Education	0	(7)	7	0	(7)	7
Live Argyll	(55)	(7)	0	(55)	(7)	0
Asset Sustainability Total	(55)	(62)	7	(55)	(62)	7
Service Development Projects	(50)	(32)		(30)	(32)	
Sandbank Gaelic Pre Five Unit	0	0	0	(478)	(478)	0
Bunessan Primary School - Gaelic Medium Improvements	0	0	0	(30)	(30)	0
Early Learning and Childcare	(135)	(135)	Ő	(629)	(629)	C
Early Years 1140 Hours	0	0	0	(6,300)	(6,300)	0
Bowmore Primary School - Gaelic Medium Grant	(38)	(38)	0	(38)	(38)	0
Service Development Total	(173)	(173)	0	(7,475)	(7,475)	0
Strategic Change						
Helensburgh Office Rationalisation	0	0	0	(349)	(349)	C
Dunoon Primary School	0	0	0	(137)	(137)	(
H'burgh CHORD Public Realm Imprv	0	0	0	(570)	(570)	(
Helensburgh Waterfront Development	(5,290)	(5,290)	(0)	(6,493)	(6,493)	(0)
HWD - FFE (Funded by LA) CHORD - Dunoon Waterfront	(350)	(350)	0	(350)	(350)	(
CHORD - Dunoon Waterfront CHORD - Oban	0	0	0	(10) (1,624)	(10) (1,624)	(
	(5,640)	(5,640)	(0)	(1,624)	(1,624)	(0)
Strategic Change Total		(0,040)	(0)	(0,000)		
Strategic Change Total Total Income	,	(5 875)	7	(17.063)	(17 070)	7
Strategic Change Total Total Income Net Departmental Total	(5,868)	(5,875)	7 2,865	(17,063) 119,515	(17,070)	(37)

## CAPITAL PLAN 2021-22 Overall Summary

	Previous Years	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Service	£000's	£000s	£000s	£000s	£000s	£000s	£000s
Education	33,043	6,942	6,102	4,843	2,226	0	53,156
Shared Offices	16,667	804	4,097	644	428	0	22,640
ICT	1,360	1,523	1,564	983	771	0	6,201
RIS	16,027	18,344	64,279	29,542	36,037	2,422	166,651
DEG	12,747	2,642	4,073	180	0	0	19,642
HSCP	1,246	18	2,109	441	428	0	4,242
Live Argyll	1,274	298	1,224	431	428	0	3,655
CHORD	37,606	10,880	4,114	285	0	0	52,885
Overall Total	119,970	41,451	87,562	37,349	40,318	2,422	329,072

#### CAPITAL PLAN 2021-22 Education

Category	Service	Project	Previous Years £000's	2021-22 £000s	2022-23 £000s	2023-24 £000s	Future Years £000s	Total £000s
Asset Sustainability	Education	Asbestos Control/Removal Works	C	) (	) 7	0	0	7
		Block Allocation - Education	C	) (	) 3,216	6 4,231	2,226	9,673
		Digital Inclusion 20-21	C	) (	) 9	0	0	9
		Free School Meals	C	) (	) 14	0	0	14
		Homeless Houses - Housing Quality Standard	C	) (	) 1	0	0	1
		Internal Refurbishment Budget	C	) (	) 7	0	0	7
		Lochgilphead Primary School Demolition - CFCR	C	) 20	) (	0	0	20
		Pre-5's/Nurseries	C	) (	) 1	0	0	1
		Pre-5s/Nurseries - CFCR	C	) 34	4 C	0	0	34
		Primary School - CFCR	C	) 17	7 (	0	0	17
		Primary Schools	C	) 2,89 <sup>-</sup>	1 530	23	0	3,444
		School Houses - Housing Quality Standard	C	) 159	9 26	i 0	0	185
		Secondary Schools	C	) 299	9 463	0	0	762
Asset Sustainability Total			C	) 3,422	2 4,274	4,254	2,226	14,176
Service Development	Education	Ardrishaig Primar School - Pre Five Extension	2	2 (	) (	0	0	2
		Bowmore Primary School - Gaelic Medium Grant	C	) (	) 38	6 0	0	38
		Bowmore Primary School - Pre Five Unit	149		) (	0	0	149
		Bunessan Primary School - Gaelic Medium Improvements	120	) (	) (	0	0	120
		Clyde Cottage - 600 hours provision	554		2 23	-	0	579
		CO2 Monitoring - Covid Mitigation in Schools	C	) 76	5 116	i 0	0	192
		Craignish Primary School - Pre Five Extension (600 hours funding)	400	) (	) (	0	0	400
		Early Learning and Childcare	850	) (	) (	0	0	850
		Early Learning and Childcare - 1140 Hours	3,514	l 3,182	2 1,036	i 19	0	7,751
		Early Learning and Childcare - 1140 Hours - CFCR	C	) 11 <sup>.</sup>	1 C	0	0	111
		Iona Primary School - Pre Five Unit (600 hours funding)	490	) (	) (	0	0	490
		Islay High & Rosneath PS Pitches	693	3 14	4 C	0	0	707
		Lochgoilhead Primary School - Pre Five Unit (600 hours funding)	391	(	) (	0	0	391
		Park Primary Extension and Pre Fives Unit	341	(	) (	0	0	341
		Sandbank Gaelic Pre Five Unit	491	(	) (	0	0	491
Service Development Total			7,995	5 3,38	5 1,213	5 19	0	12,612
Strategic Change	Education	Campbeltown Schools Redevelopment	2,054	Ļ (	) 76	i 0	0	2,130
		Dunoon Primary School	10,346		9 304	200	0	10,869
		Kirn Primary School	9,906	5 114	4 99	0	0	10,119
		Replacement of Oban High School	2,742		2 136		0	3,250
Strategic Change Total			25,048				0	26,368
Overall Total			33,043	6,942	2 6,102	4,843	2,226	53,156

#### CAPITAL PLAN 2021-22 Shared Office

			Previous Years	2021-22	2022-23	2023-24	Future Years	Total
Category	Service	Project	£000's	£000s	£000s	£000s	£000s	£000s
Asset Sustainability	Shared Offices	Argyll House, Dunoon	C	) 7	' 12	0	0	19
		Asbestos Capital Property Works	C	) (	) 51	0	0	51
		Block Allocation	C	) (	) 0	336	398	734
		Bowmore Area Office	C	) (	) 76	0	0	76
		Burnett Building	C	) 1	110	0	0	111
		Capital Property Works	C	) (	) 28	0	0	28
		Cleaner Energy	C	) 636	s 961	178	0	1,775
		Concerto Licence	C	) 45	5 0	0	0	45
		Fire Risk Assessment Works	C	) (	) 14	0	0	14
		Hill Street Dunoon Rewire	C	) (	) 33	0	0	33
		Kilmory Castle	C	) 13	3 1,368	43	0	1,424
		Legionella Control Works	C	) 56	6 215	0	0	271
		Manse Brae District Office	C	) 26	ն 1	0	0	27
		Manse Brae Roads Office	C	) (	) 2	0	0	2
		Our Modern Workspace	C	-			30	666
Asset Sustainability Total			0		3,420	644	428	5,276
Strategic Change	Shared Offices	Campbeltown Office Rationalisation	595		) 1	0	0	596
		Carbon Management - Group Heating Conversion Project (Prudentia	1,938		) 10	0	0	1,948
		Carbon Management Business Cases (FPB)	201				0	261
		Carbon Management Capital Property Works 16/17	19	-		0	0	39
		Carbon Management Fuel Conversions (FPB)	107			•	0	107
		Helensburgh Office Rationalisation (FPB,REC)	11,508	3 20	) 310	0	0	11,838
		Kilmory Biomass Project OBC (FPB,REV)	956	6 C	) 0	0	0	956
		Non-NPDO Schools PV Panel Installations	400				0	488
		NPDO Schools Solar PV Panel Installations	761	-		0	0	944
		Oil to Gas Heating Conversions (FPB)	182			<u> </u>	0	187
Strategic Change Total			16,667			0	0	17,364
Overall Total			16,667	<b>7 80</b> 4	4,097	644	428	22,640

## **APPENDIX 7**

## CAPITAL PLAN 2021-22 Major Projects

Category	Service	Project	Previous Years £000's	2021-22 £000s	2022-23 £000s	2023-24 £000s	Future Years £000s	Total £000s
Strategic Change	CHORD	CHORD - Dunoon	12,435	32	55	0	0	12,522
		CHORD - Helensburgh -Public Realm Imprv	6,527	2	28	0	0	6,557
		CHORD - Oban	7,250	4	651	0	0	7,905
		Helensburgh Waterfront Development	8,550	10,827	2,895	285	0	22,557
		HWD - FFE	0	6	344	0	0	350
		Kilmory Business Park Phase 2AA	0	9	141	0	0	150
		OBC for Dunoon Pier	2,844	. 0	0	0	0	2,844
Strategic Change Total			37,606	10,880	4,114	285	0	52,885
Overall Total			37,606	10,880	4,114	285	0	52,885

#### CAPITAL PLAN 2021-22 ICT

Category	Service	Project	Previous Years £000's	2021-22 £000s			2023-24 £000s	Future Years £000s	Total £000s
Asset Sustainability	ICT	Block Allocation - ICT		0	0	704	919	771	2,394
		PC Replacement		0	508	52	0	0	560
		Server Sustainability		0	81	41	64	0	186
		Telecomms Network		0	168	10	0	0	178
Asset Sustainability Total				0	757	807	983	771	3,318
Service Development	ICT	Applications Projects	1,36	0	766	757	0	0	2,883
Service Development Total			1,36	0	766	757	0	0	2,883
Overall Total			1,36	01	1,523	1,564	983	771	6,201

#### APPENDIX 7

#### CAPITAL PLAN 2021-22 Roads and Infrastructure Services

Category         Service         Project         6000's         6200's         6200's         6200's         6200's           Asset Sustainability         RIS         Acquisition of Glen Loin Car Park, Archar - CFCR         0         160         0         0           Bin Replacement Programme         0         357         1,349         350           Bute Sea Wall Repairs         0         250         750         0           Coastal Change Adaptation         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0 <th>£000s         £000s           0         1           0         1           350         2,4           0         1,0           0         1           100         2           0         1           100         2           0         1           0         1           0         1           0         1           0         1           0         1           0         1           0         1           0         2           0         2           0         2           0         2           0         2           0         2           0         2           0         2           0         2           0         2           0         2           0         2           0         2           0         2           0         2</th>	£000s         £000s           0         1           0         1           350         2,4           0         1,0           0         1           100         2           0         1           100         2           0         1           0         1           0         1           0         1           0         1           0         1           0         1           0         1           0         2           0         2           0         2           0         2           0         2           0         2           0         2           0         2           0         2           0         2           0         2           0         2           0         2           0         2           0         2
Bin Replacement Programme         0         0         100         00           Bridge Strengthening         0         357         1,349         350           Coastal Change Adaptation         0         0         159         0           Coastal Change Adaptation         0         0         20         80           Ellean Dhuira Ferry Engine - CFCR 21-22         0         600         0         0           Elvannental Projects         0         9         734         100           Ev Quick Chargers         0         4         93         0           Flood Prevention         0         641         269         0           Glengorm - Capping         0         0         82         0           Glengorm - Capling         0         10         0         0           Helensburgh Flood Mitigation         0         16         432         0           Roads Recon-A361- CFCR         0         64	$\begin{array}{cccccccccccccccccccccccccccccccccccc$
Bridge Strengthening       0       357       1,349       350         Bute Sea Wall Repairs       0       250       750       0         Coastal Change Adaptation       0       0       20       80         Coastal Protection       0       0       20       80         Eliean Dhuira Ferry Engine - CFCR 21-22       0       60       0       0         EVQuick Chargers       0       4       93       00         EVQuick Chargers       0       641       269       00         FoodWay Improvements       0       641       269       00         Glengorm - Capping       0       0       375       560       00         Heiensburgh CHORD - Signage tc       0       0       10       00         Investment in Active Travel       0       0       500       00         Investment in Active Travel       0       0       155       0         Public Convenience Upgrades       0       0       155       0         Roads Reconstruction       181       420       1507       0       0         Roads Reconstruction       181       60       0       0       155       0         Coc	$\begin{array}{cccccccccccccccccccccccccccccccccccc$
Bute Sea Wait Repairs       0       250       750       0         Coastal Change Adaptation       0       0       159       0         Coastal Protection       0       0       0       80         Ellean Dhura Ferry Engine - CFCR 21-22       0       60       0       0         Environmental Projects       0       4       93       0         Flood Prevention       0       136       474       305         Footway Improvements       0       641       269       0         Glengorm - Capping       0       0       82       0         Glengorm - Cell and Transfer Station (PB)       0       375       560       0         Helensburgh CHOOD - Signage etc       0       0       160       0       0         Investment in Active Travel       0       0       155       0       0       100         Local Bridge Maintenance Fund       0       3       3.237       4.210       138       4.00       0       0       0       0       0       155       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0 <td>0 1,0 0 1 100 2 0 100 1,0 0 305 1,2 0 9 0 0 9 0 0 9 0 0 10 0 1</td>	0 1,0 0 1 100 2 0 100 1,0 0 305 1,2 0 9 0 0 9 0 0 9 0 0 10 0 1
Coastal Change Adaptation         0         0         159         0           Coastal Protection         0         0         20         80           Eilean Dhura Ferry Engine - CFCR 21-22         0         60         0         0           ErViornmental Projets         0         734         100           EV Quick Chargers         0         44         93         00           EV Quick Chargers         0         641         269         0           Footway Improvements         0         641         269         0           Glengorm - Capping         0         0         82         0           Glengorm - Capping         0         0         82         0           Helensburgh CHORD - Signage etc         0         0         0         0           Investment in Active Travel         0         0         0         0         0           Lighting         0         74         740         150         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0<	0 1 100 2 0 100 1,0 0 305 1,2 0 9 0 0 9 0 0 9 0 0 9 0 0 9 0 0 9 0 0 0 0 0 0 0 0 0 0 0 0 0
Coastal Protection         0         0         20         80           Ellean Dhuira Perry Engine - CFCR 21-22         0         60         0         00           Environmental Projects         0         73         100         733         100           Flood Prevention         0         4         93         00         60         70         734         100           Flood Prevention         0         44         93         00         60         70         734         100           Flood Prevention         0         44         93         00         60         70         736         500         00         82         00         60         70         735         560         00         10         0         0         0         61         422         00         10         00         10         00         10         00         10         00         10         00         10         0         10         00         10         100         10         100         10         10         10         10         10         10         10         10         10         10         10         10         10         10         10	100 2 0 100 1,0 0 305 1,2 0 9 0 0 9 0 0 9 0 9
Ellean Dhuira Ferry Engine - CFCR 21-22         0         60         0         0           Environmental Projects         0         79         734         100           EV Quick Chargers         0         4         93         0           Flood Prevention         0         136         474         305           Footway Improvements         0         641         269         0           Glengorm - Capping         0         0         82         0           Glengorm - Cell and Transfer Station (PB)         0         375         560         0           Helensburgh Flood Mitigation         0         16         432         0           Investment in Active Travel         0         0         500         0           Local Bridge Maintenance Fund         0         3         1,237         4,210           Play Park Renewal         0         0         155         0           Public Convenience Upgrades         0         64         0         0           Roads Reconstruction - Helensburgh CHORD         0         67         47         0           Roads Reconstruction - Helensburgh CHORD         49         3         0         0         0         0	0 100 1,0 0 305 1,2 0 9 0 0 9 0 0 9 0 0 9 0 0 4
Environmental Projects         0         79         734         100           EV Quick Chargers         0         4         93         0           Flood Prevention         0         41         269         00           Glengorm - Calping         0         641         269         00           Glengorm - Call and Transfer Station (PB)         0         375         560         0           Helensburgh CHORD - Signage etc         0         0         10         0           Helensburgh CHORD - Signage etc         0         0         500         0           Investment in Active Travel         0         0         500         0           Lighting         0         74         740         150           Local Bridge Maintenance Fund         0         0         155         0           Play Park Renewal         0         0         64         0         0           Roads Reconstruction         0         15.7         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0	100 1,0 0 305 1,2 0 9 0 0 9 0 0 9 0 0 4
EV Quick Chargers         0         4         93         0           Flood Prevention         0         136         474         305           Footway Improvements         0         641         269         0           Glengorm - Capping         0         0         82         0           Glengorm - Capping         0         0         82         0           Helensburgh CHORD - Signage etc         0         0         10         0           Helensburgh Flood Mitigation         0         16         432         0           Investment in Active Travel         0         0         74         740         1500           Local Bridge Maintenance Fund         0         3         1,237         4,210           Play Park Renewal         0         0         64         0         0           Public Convenience Upgrades         0         0         82         0         0         62         0         0         62         0         0         62         0         0         62         0         0         0         62         0         0         64         0         0         0         64         0         0         0 <t< td=""><td>0 305 1,2 0 9 0 0 9 0 0 0 0</td></t<>	0 305 1,2 0 9 0 0 9 0 0 0 0
Flood Prevention       0       136       474       305         Footway Improvements       0       641       269       0         Glengorm - Cell and Transfer Station (PB)       0       375       560       00         Helensburgh CHORD - Signage etc       0       0       10       0         Investment in Active Travel       0       0       16       432       00         Lighting       0       74       740       150         Local Bridge Maintenance Fund       0       0       125       0         Play Park Renewal       0       0       155       0         Public Convenience Upgrades       0       10,77       8,475       3,449         Roads Reconstruction       0       10,77       8,475       3,449         Roads Reconstruction - Helensburgh CHORD       0       0       0       0         Roads Reconstruction - Helensburgh CHORD       0       10,775       8,475       3,449         Roads Reconstruction - Obtan CHORD       0       49       3       0         Roads Reconstruction - Obtan CHORD       0       49       95       0       0         Roads Reconstruction - Obtan CHORD       0       49       9	305 1,2 0 9 0 9 0 9 0 9 0 9 0 4
Footway Improvements         0         641         269         0           Glengorm - Capping         0         0         82         0           Glengorm - Call and Transfer Station (PB)         0         375         560         00           Helensburgh CHORD - Signage etc         0         0         10         0           Helensburgh Flood Mitigation         0         16         432         00           Investment in Active Travel         0         0         500         00           Lighting         0         74         740         150           Local Bridge Maintenance Fund         0         3         1,237         4,210           Plublic Convenience Upgrades         0         0         82         0           ROads Recon - A816 - CFCR         0         64         0         0           Roads Reconstruction         10,775         8,475         3,449           Roads Reconstruction - Helensburgh CHORD         0         49         3         0           Roads Reconstruction - Oban CHORD         0         49         3         0         0           Roads Reconstruction - Oban CHORD         0         43         0         0         0         0	0 9 0 9 0 9 0 4
Glengorm - Capping         0         0         82         0           Glengorm - Cell and Transfer Station (PB)         0         375         560         00           Helensburgh CHORD - Signage etc         0         0         10         0           Helensburgh Flood Mitigation         0         16         432         0           Investment in Active Travel         0         0         500         0           Lighting         0         74         740         150           Local Bridge Maintenance Fund         0         3         1,237         4,210           Play Park Renewal         0         0         155         0           Public Convenience Upgrades         0         0         82         0           Roads Reconstruction         0         10,775         8,475         3,449           Roads Reconstruction         0         10,775         8,475         3,449           Roads Reconstruction         0         64         0         0           Roads Reconstruction         0         10,775         8,475         3,449           Roads Reconstruction         0         49         95         0           Roads Reconstruction         0	0 9 0 9 0 4
Glengorm - Cell and Transfer Station (PB)         0         375         560         0           Helensburgh CHORD - Signage etc         0         0         10         0           Helensburgh Flood Mitigation         0         16         432         0           Investment in Active Travel         0         74         740         150           Lighting         0         74         740         150           Local Bridge Maintenance Fund         0         3         1,237         4,210           Play Park Renewal         0         0         82         0           Roads Reconstruction         0         64         0         0           Roads Reconstruction         0         10,775         8,475         3,449           Roads Reconstruction         0         67         47         0           Roads Reconstruction         0         10,775         8,475         3,449           Roads Reconstruction         0         67         47         0           Roads Reconstruction         0         67         47         0           Roads Reconstruction         0         67         47         0           Roads Reconstruction         0         4	0 9 0 4
Helensburgh CHORD - Signage etc.         0         0         10         0           Helensburgh Flood Mitigation         0         16         432         0           Investment in Active Travel         0         0         500         0           Lighting         0         74         740         150           Local Bridge Maintenance Fund         0         3         1,237         4,210           Play Park Renewal         0         0         155         0           Public Convenience Upgrades         0         0         82         0           RIS - Roads Plant and Equipment - CFCR         0         64         0         0           Roads Reconstruction         0         10,775         8,475         3,449           Roads Reconstruction - Helensburgh CHORD         0         67         47         0           Roads Reconstruction - Oban CHORD         0         67         47         0           Asset Sustainability Total         V         Campbeltown Old Quay         1,381         0         43         0           Fleet Management         1,264         1,595         0         0         0         0           Fleet Management - Prudential Borrowing         1,461 <td>0 4</td>	0 4
Helensburgh Flood Mitigation         0         16         432         0           Investment in Active Travel         0         0         500         0           Lighting         0         74         740         150           Local Bridge Maintenance Fund         0         3         1,237         4,210           Play Park Renewal         0         0         155         0           Public Convenience Upgrades         0         0         82         0           Roads Recon - A816 - CFCR         0         64         0         0           Roads Reconstruction         10,775         8,475         3,449           Roads Reconstruction - Helensburgh CHORD         0         67         47         0           Roads Reconstruction - Oban CHORD         0         49         3         0           Tobermory Car Park         0         49         3         0           Asset Sustainability Total         Campbeltown Old Quay         1,381         0         43         0           Fleet Management         1,264         1,555         0         0         0         0           Fleet Management - Prudential Borrowing         1,461         1,213         2,187         0 <td>0 4</td>	0 4
Investment in Active Travel         0         0         500         0           Lighting         0         74         740         150           Local Bridge Maintenance Fund         0         3         1,237         4,210           Play Park Renewal         0         0         155         0           Public Convenience Upgrades         0         0         82         0           Roads Recon - A816 - CFCR         0         64         0         0           Roads Reconstruction         0         10,775         8,475         3,449           Roads Reconstruction - Helensburgh CHORD         0         67         47         0           Roads Reconstruction - Oban CHORD         0         49         3         0           Asset Sustainability Total         Campbeltown Old Quay         1,381         0         43         0           Fleet Management         1,264         1,595         0         0         0         0           Fleet Management - Prudential Borrowing         1,461         1,213         2,187         0	
Lighting074740150Local Bridge Maintenance Fund031,2374,210Play Park Renewal001550Public Convenience Upgrades00820Roads Plant and Equipment - CFCR06400Roads Recon - A816 - CFCR09700Roads Reconstruction010,7758,4753,449Roads Reconstruction - Helensburgh CHORD067470Roads Reconstruction - Obarn CHORD04930Tobermory Car Park0499510Asset Sustainability TotalCampbeltown Old Quay1,3810430Fleet Management - Prudential Borrowing1,4611,2132,1870	0 4
Local Bridge Maintenance Fund         0         3         1,237         4,210           Play Park Renewal         0         0         155         0           Public Convenience Upgrades         0         0         82         0           RiS - Roads Plant and Equipment - CFCR         0         64         0         0           Roads Recon - A816 - CFCR         0         977         0         0           Roads Reconstruction         0         10,775         8,475         3,449           Roads Reconstruction - Helensburgh CHORD         0         677         477         0           Roads Reconstruction - Oban CHORD         0         49         3         0           Tobermory Car Park         0         49         951         0           Asset Sustainability Total         Campbeltown Old Quay         1,381         0         43         0           Fleet Management         1,264         1,595         0         0         0           Fleet Management - Prudential Borrowing         1,461         1,213         2,187         0	
Play Park Renewal001550Public Convenience Upgrades00820RiS - Roads Plant and Equipment - CFCR06400Roads Recon - A816 - CFCR09700Roads Reconstruction010,7758,4753,449Roads Reconstruction - Helensburgh CHORD067470Roads Reconstruction - Helensburgh CHORD067470Roads Reconstruction - Obernory Car Park0499510Asset Sustainability Total013,25617,2228,644Service DevelopmentRISCampbeltown Old Quay Fleet Management - Prudential Borrowing1,4611,2132,1870	150 1,1
Public Convenience Upgrades00820RIS - Roads Plant and Equipment - CFCR06400Roads Recon - A816 - CFCR09700Roads Reconstruction010,7758,4753,449Roads Reconstruction - Helensburgh CHORD067470Roads Reconstruction - Oban CHORD067470Roads Reconstruction - Oban CHORD04930Tobermory Car Park0499510Asset Sustainability TotalCampbeltown Old Quay1,3810430Fleet Management - Prudential Borrowing1,4611,2132,1870	0 5,4
RIS - Roads Plant and Equipment - CFCR         0         64         0         0           Roads Recon - A816 - CFCR         0         97         0         0           Roads Reconstruction         0         10,775         8,475         3,449           Roads Reconstruction - Helensburgh CHORD         0         67         47         0           Roads Reconstruction - Oban CHORD         0         49         3         0           Tobermory Car Park         0         49         951         0           Asset Sustainability Total         Campbeltown Old Quay         1,381         0         433         0           Fleet Management - Prudential Borrowing         1,461         1,213         2,187         0	0 1
Roads Recon - A816 - CFCR         0         97         0         0           Roads Reconstruction         0         10,775         8,475         3,449           Roads Reconstruction - Helensburgh CHORD         0         67         47         0           Roads Reconstruction - Oban CHORD         0         49         3         0           Roads Reconstruction - Oban CHORD         0         49         3         0           Tobermory Car Park         0         49         951         0           Asset Sustainability Total         Campbeltown Old Quay         1,381         0         433         0           Fleet Management         1,264         1,595         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0 <td< td=""><td>0</td></td<>	0
Roads Reconstruction010,7758,4753,449Roads Reconstruction - Helensburgh CHORD067470Roads Reconstruction - Oban CHORD04930Tobermory Car Park0499510Asset Sustainability TotalService DevelopmentRISCampbeltown Old Quay1,3810430Fleet Management1,2641,595000Fleet Management - Prudential Borrowing1,4611,2132,1870	0
Roads Reconstruction - Helensburgh CHORD067470Roads Reconstruction - Oban CHORD04930Tobermory Car Park0499510Asset Sustainability Total013,25617,2228,644Service DevelopmentRISCampbeltown Old Quay1,3810430Fleet Management1,2641,595000Fleet Management - Prudential Borrowing1,4611,2132,1870	0
Roads Reconstruction - Helensburgh CHORD067470Roads Reconstruction - Oban CHORD04930Tobermory Car Park0499510Asset Sustainability Total013,25617,2228,644Service DevelopmentRISCampbeltown Old Quay1,3810430Fleet Management1,2641,595000Fleet Management - Prudential Borrowing1,4611,2132,1870	3,412 26,1
Tobermory Car Park0499510Asset Sustainability Total013,25617,2228,644Service DevelopmentRISCampbeltown Old Quay1,3810430Fleet Management1,2641,595000Fleet Management - Prudential Borrowing1,4611,2132,1870	0 1
Tobermory Car Park0499510Asset Sustainability Total013,25617,2228,644Service DevelopmentRISCampbeltown Old Quay1,3810430Fleet Management1,2641,595000Fleet Management - Prudential Borrowing1,4611,2132,1870	0
Asset Sustainability Total013,25617,2228,644Service DevelopmentRISCampbeltown Old Quay1,3810430Fleet Management1,2641,595000Fleet Management - Prudential Borrowing1,4611,2132,1870	0 1,0
Fleet Management         1,264         1,595         0         0           Fleet Management - Prudential Borrowing         1,461         1,213         2,187         0	4,417 43,5
Fleet Management - Prudential Borrowing1,4611,2132,1870	0 1,4
	0 2,8
	0 4,8
Jackson's Quarry Refurbishment 0 283 0 0	0 2
Lismore Ferry Replacement 157 461 2 15	20 6
Lochgilphead Depot Rationalisation 19 0 0 0 0	0
Mill Park Depot Demolition 126 0 0 0	0 1
Oban Depot Development 2,065 35 0 0	0 2,1
Preliminary design for Regional Transport projects (tif) 205 0 16 0	0 2
Witchburn Road Demolition 158 -1 0 0	0 1
Service Development Total 6,836 3,586 2,248 15	20 12,7
Strategic ChangeRISCampbeltown Flood Scheme58429410,3543,983	0 15,2
Harbour Investment Programme PB 5,514 1,192 33,664 16,900	34,022 91,2
Street Lighting LED Replacement 3,093 16 791 0	
Strategic Change Total         9,191         1,502         44,809         20,883	
Overall Total 16.027 18.344 64.279 29.542	0 3,9 34,022 110,4

#### CAPITAL PLAN 2021-22 Development and Economic Growth

			Previous Years	2021-22	2022-23	2023-24	Future Years	Total
Category	Service	Project	£000's	£000s	£000s	£000s	£000s	£000s
Service Development	DEG	Ardrishaig North Active Travel	(	) (	) 600	0	0	600
		Cycleways - H&L (FSPT)	2,525	197	7 100	150	0	2,972
		Dunoon Cycle Bothy	C	1:	3 266	0	0	279
		Dunoon STEM Hub	C	1 5	5 603	0	0	608
		Gibraltar Street Public Realm Improvements	C	) 2	2 248	0	0	250
		Helensburgh Public Realm - Arts Strategy Fund	C	1 2	2 51	0	0	53
		Hermitage Park	3,245	; (	) 69	0	0	3,314
		Nature Restoration Fund	C	) (	) 108	0	0	108
		Safe Streets, Walking and Cycling (CWSS)	1,949	382	2 547	0	0	2,878
		SPT - bus infrastructure	1,405	; (	) 0	0	0	1,405
		Town Centre Funds	757	1,992	2 782	30	0	3,561
Service Development Total			9,881	2,593	3,374	180	0	16,028
Strategic Change	DEG	01 TIF - Lorn/Kirk Road	2,169	) (	) 1	0	0	2,170
		05 TIF - North Pier Extension	214	. (	) 0	0	0	214
		09 TIF - Oban Airport Business Park	483	6	5 101	0	0	590
		TIF - Halfway House Roundabout	C	43	3 597	0	0	640
Strategic Change Total			2,866	i 49	699	0	0	3,614
Overall Total			12,747	2,642	2 4,073	180	0	19,642

#### CAPITAL PLAN 2021-22 Health & Social Care Partnership

Category	Service	Project	Previous Years £000's	2021-22 £000s	2022-23 £000s	2023-24 £000s	Future Years £000s	Total £000s
Asset Sustainability	HSCP	Ardfenaig	(		0 12	5 0	0	125
		Block Allocation	(		0 39	0 431	428	1,249
		Capital Property Works	(		0 13	9 0	0	139
		Digitalising telecare	(	)	0 10	0 0	0	100
		Eadar Glinn	(	)	0 19	6 0	0	196
		Glencruitten Hostel	(	)	2 3	6 0	0	38
		Gortonvogie	(	)	3 0	0 0	0	80
		Greenwood/Woodlands	(		0 22	4 0	0	224
		Lochgilphead Resource Centre	(		0	6 0	0	16
		Lorn Resource Centre	(	) 1	6	0 0	0	16
		Struan Lodge Boiler	(		0 25	2 0	0	252
		Thomson Home Rothesay	(		0 12	5 0	0	125
		Tigh An Rudha HFE	(		0 37	2 10	0	382
Asset Sustainability Total		·	(	) 1	8 2,0	5 441	428	2,942
Service Development	HSCP	Dunclutha Childrens Home	1,246	;	0 5	4 0	0	1,300
Service Development Total			1,246	;	0 t	4 0	0	1,300
Overall Total			1,246	; 1	8 2,10	9 441	428	4,242

#### CAPITAL PLAN 2021-22 Live Argyll

			Previous				Future			
			Years	2021-22	2022-23	2023-24	Years	Total		
Category	Service	Project	£000's	£000s	£000s	£000s	£000s	£000s		
Asset Sustainability	Live Argyll	Aqualibrium	C	) (	) 2	28 0	0	28		
		Campbeltown Community Centre - Fire Alarm and Door Upgrade	C	) 16	5	0 0	0	16		
		Campbeltown Museum - Burnet Bldg	C	) 12	2	0 0	0	12		
		Capital Property Works	C	) (	) 1,03	31 431	428	1,890		
		Corran Halls - Emergency Heating Works	C	) 15	5	0 0	0	15		
		Helensburgh Swimming Pool - Roofing	C	) 23	}	0 0	0	23		
		Inveraray CARS	C	) (	) 2	21 0	0	21		
		LA - Indoor Cycles	C	) 37	,	0 0	0	37		
		LA - Victoria Halls - Modular Stage	C	) 15	5	0 0	0	15		
		Lochgilphead Community Ed Centre	C	) 8	}	0 0	0	8		
		Lochgilphead Library Relocation	C	) 5	5 2	20 0	0	25		
		Queen's Hall - Partition Wall	C	) 6	5	0 0	0	6		
		Riverside Leisure Centre - Cladding Upgrade	C	) 1	4	46 0	0	47		
		Riverside Leisure Centre - Spa Pool Upgrade	C	) (	) 2	20 0	0	20		
		Rothesay Swimming Pool	C	) 28	3 2	27 0	0	55		
		The Moat Centre - Gym Store	C	) 3	}	0 0	0	3		
		The Moat Centre - Heating Upgrade	C	) 53	}	0 0	0	53		
		The Moat Centre - Window Upgrade	C	) 8	3	0 0	0	8		
		Victoria Hall, Campbeltown	C	) 30	)	0 0	0	30		
		Victoria Halls, Helensburgh	C	) 51	1	10 0	0	61		
Asset Sustainability Total			C	) 311	1,20	03 431	428	2,373		
Service Development	Live Argyll	Riverside Leisure Centre Refurbishment	1,245	5 -13	}	0 0	0	1,232		
Service Development Total			1,245	5 -13	6	0 0	0	1,232		
Strategic Change	Live Argyll	Carbon Management	29	) (	) 2	21 0	0	50		
Strategic Change Total			29	) 0	) 2	21 0	0	50		
Overall Total			1,274	298	3 1,22	24 431	428	3,655		